

Implications on Operation

(Given
(17 Jan 1969))

The Impact of sophistication on other aspects of the

operating system and its environment is great. For example,

1. There tends to be a bigger gulf between a system and its administrators.
The guy who has to decide to order of more coke is frequently ~~unable~~ not in a position to know why it is needed.
He needs simple guidelines for complex decisions.
2. The operating staff must be trained up.
 - i. Potential for a disaster is high (e.g. - a single mis-set switch could screw up file system and require reboot of all information)
 - ii. As users become anonymous people-at-a-distance, operators find they are alone in the control room - ~~at least~~ always.
 - iii. Operators become guardians of privacy - must monitor paper tapes; ~~secret~~.
 - iv. operation soon takes over aspects of a Telephone exchange.

3. A first-class maintenance team is required.

But what is their incentive?

Must give them challenging jobs near heart of system to keep their interest and willingness to spend much time going after dull bugs.

4. Interest of changing systems goes up.

- i. Sheer pleasure of running a new system - large topics, etc.
- ii. Many more opportunities for a small change may have hidden effects.
- iii. Utility dependence discourages frequent risk of exposing user to new systems.

Let us look at the various operating implications

- a. A security force, which challenges the system's claim that it is protecting privacy.
- b. A complaint board and a responsive consultation staff, with contacts through to system proponents.
- c. A locksmith, who can exchange master key of privacy-advising mechanisms (e.g., lost password)
- d. Administrative policy/planning/ording/accounting functions.
- e. Editorial board, to decide what material to be stored up in the library. (Amped with on-line, short information systems.)
- f. Off-line communication paths - newsletters, etc, to keep people informed of each other's work so they can above easily.
- g. Learn with telephone communication people - (You have to learn how to live with the telephone system - it isn't going to adapt to you.)

- i. Auditors, who verify that internet usage accounting is fair and accurate.
- ii. System management and tuning to keep it matched to the load presented by the user community.

Observation: Operating Momentum is very high - you can't drastically change a system like this overnight, e.g., continuity of service is important - you can't be down for six weeks while changing computers.