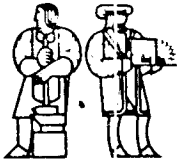


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September 10, 1981

Professor William M. Waite
Department of Electrical Engineering
University of Colorado 425
Boulder, CO 80309

Dear Professor Waite:

Enclosed please find a paper by Phil Janson, submitted for your consideration for publication in Operating Systems Review. This paper is accompanied by a cover letter from Mike Schroeder and myself, and an addendum by Janson. It is our hope that you can publish this three-item set together in one issue of OSR. The cover letter, intended for OSR readers, will also explain to you why we make this unusual request.

We have discussed this paper and its cover letter with Anita Jones, and she suggested she might like to submit a letter of her own describing the current status of the CACM Operating Systems Department. If she does, there would be some advantage to have her letter appear in the same issue as this paper with its cover letter.

Sincerely yours,

Jerome H. Saltzer
Professor of Computer Science
and Engineering

JHS/mw

xc: A. Jones
M. Schroeder
P. Janson