



High performance. Delivered.

Building Systems with Ideas

Daniel Jackson, MIT



sneak preview

what does a software designer do?

build idea structures

who designs software?

software designers

analysts and consultants

business process engineers

so what?

to get better software,

focus more on these idea structures

and it's not just software

policy, organizational systems

**a story of apps,
good and bad**

Field Trip Permission Form

Dear Parents:

Ms. Frizzle will again be taking her second grade class on an exciting field trip. Please sign and return the permission slip below.

Thank you!

Yes, I give permission for my child to go on the second grade "Touch and Feel" trip on Friday February 13th to the NastyCo Nuclear Dump. I understood that my child may encounter the normal risks of childhood play, including grazed knees, hurt feelings and exposure to toxic waste.

Count Olaf

February 11, 2013

Parents signature

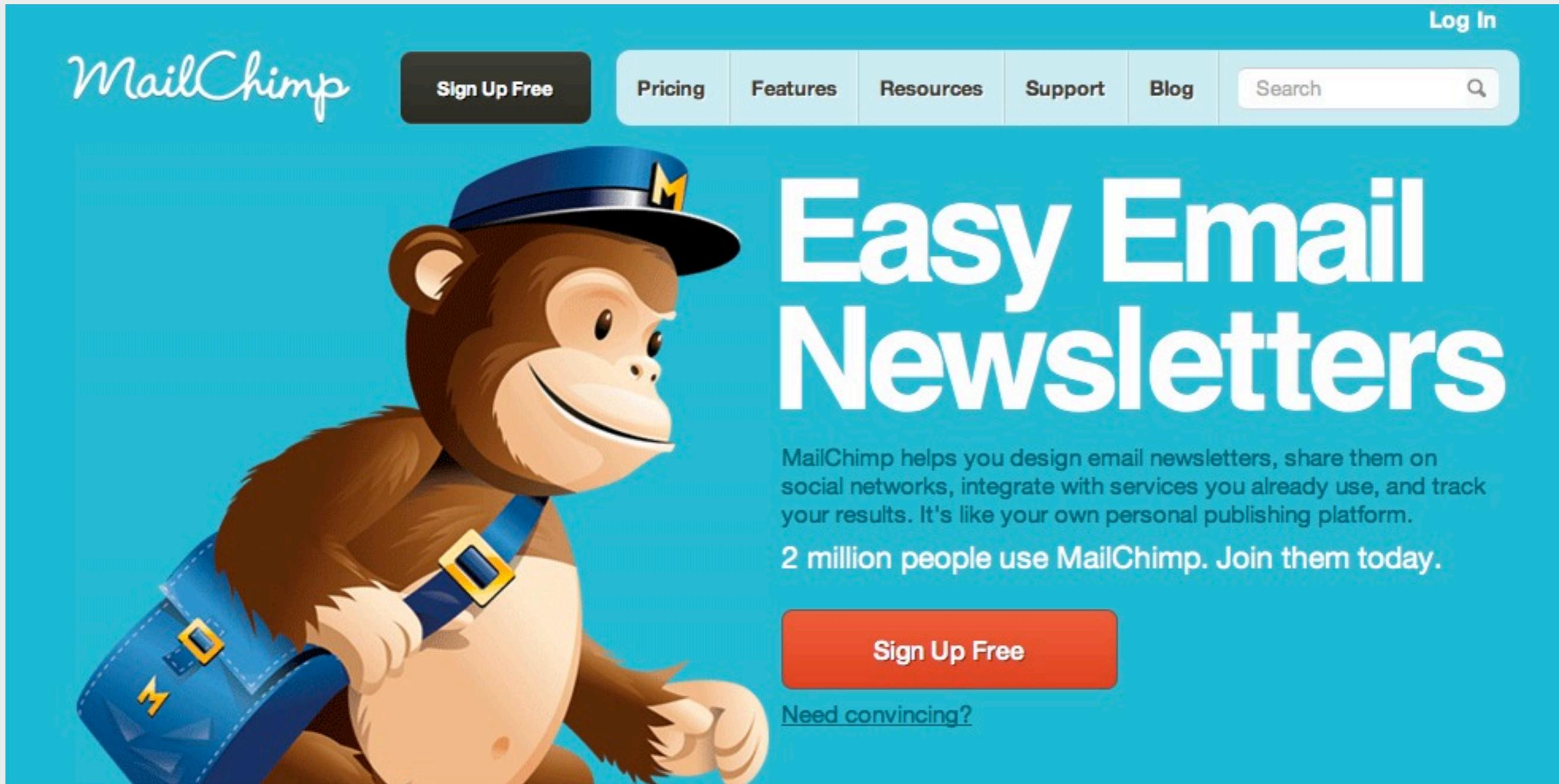
Date

adobe acrobat to the rescue?

The image shows a screenshot of the Adobe Acrobat application interface. At the top, there is a toolbar with various icons for file operations and editing. Below the toolbar, a document is open, displaying the text "Parents:" followed by a paragraph: "Frizzle will again be taking her second grade... ting field trip. Please sign and return the pe... W." To the right of the document, a sidebar is visible, listing various page actions such as Rotate, Delete, Extract, Replace, Crop, and Split Document. Below the document, a text editor window is open, titled "acrobat-sig-paste.txt". This window contains a list of instructions for adding a signature and date to a document in Adobe Acrobat. The instructions are as follows:

- 1 how to add a signature in acrobat
- 2 -- open document in acrobat
- 3 -- Tools—>Advanced Editing—>Touchup Object Tool
- 4 -- right click at desired point | Place Image...
- 5 then select jpg
- 6
- 7 how to add date
- 8 -- Tools—>Typewriter
- 9

need a friendlier interface?



The image shows the top portion of the MailChimp website. On the left, the MailChimp logo is written in a white, cursive font. To its right is a dark blue button with the text "Sign Up Free" in white. Further right is a navigation menu with links for "Pricing", "Features", "Resources", "Support", and "Blog". To the right of the menu is a search bar with the placeholder text "Search" and a magnifying glass icon. In the top right corner, there is a "Log In" link. The main hero section features a cartoon illustration of a brown monkey wearing a blue cap with a yellow "M" and a blue messenger bag with a yellow buckle. To the right of the monkey, the headline "Easy Email Newsletters" is written in large, white, sans-serif font. Below the headline, there is a paragraph of text: "MailChimp helps you design email newsletters, share them on social networks, integrate with services you already use, and track your results. It's like your own personal publishing platform." Below this paragraph is another line of text: "2 million people use MailChimp. Join them today." At the bottom of the hero section is a large orange button with the text "Sign Up Free" in white. Below the button is a link that says "Need convincing?" in a smaller, blue font.

MailChimp

Sign Up Free

Pricing Features Resources Support Blog

Search

Log In

Easy Email Newsletters

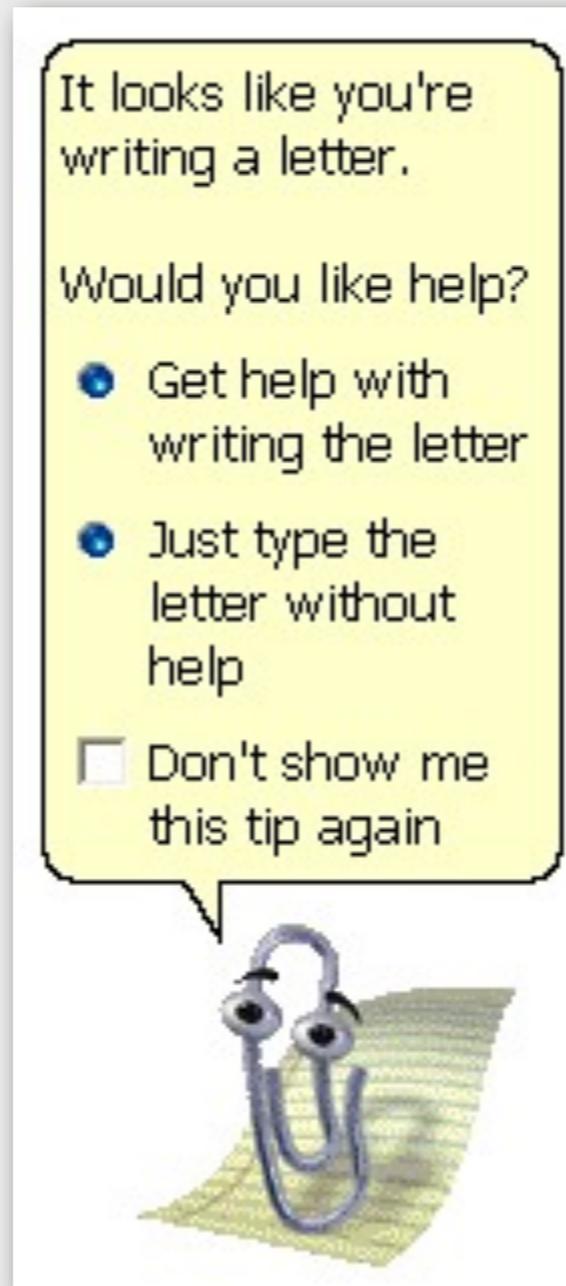
MailChimp helps you design email newsletters, share them on social networks, integrate with services you already use, and track your results. It's like your own personal publishing platform.

2 million people use MailChimp. Join them today.

Sign Up Free

[Need convincing?](#)

or a helping hand?



Clippy
2003-2008
RIP

no: can be complicated & usable



i'm not alone

 Adobe Photoshop Lightroom is a photography software program developed by Adobe Systems for Mac OS X and Microsoft Windows, designed ... [»](#)

89% Love Lightroom



 Tweet 3  +1 +

2,335 Positive Opinions out of 2,632

 Adobe Photoshop is a graphics editing program developed and published by Adobe Systems Incorporated.

70% Love Photoshop



 Tweet 87  +1 +

30,305 Positive Opinions out of 43,283

 Adobe Acrobat is a family of computer programs developed by Adobe Systems, designed to view, create, manipulate and manage files ... [»](#)

47% Love Acrobat

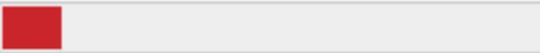


 Tweet 1  +1 +

207 Positive Opinions out of 444

 Adobe Photoshop Lightroom is a photography software program developed by Adobe Systems for Mac OS X and Microsoft Windows, designed ... [»](#)

11% Hate Lightroom

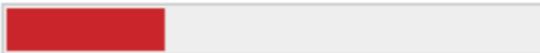


 Tweet 5  +1 +

297 Negative Opinions out of 2,632

 Adobe Photoshop is a graphics editing program developed and published by Adobe Systems Incorporated.

30% Hate Photoshop



 Tweet 105  +1 +

12,978 Negative Opinions out of 43,283

 Adobe Acrobat is a family of computer programs developed by Adobe Systems, designed to view, create, manipulate and manage files ... [»](#)

53% Hate Acrobat



 Tweet 15  +1 +

237 Negative Opinions out of 444

**so what makes
things easy to use?**

James Gibson (1977): "action possibilities" latent in environment

Donald Norman (1988): action possibilities that are perceivable



THE DESIGN OF EVERYDAY THINGS

previously published as
THE PSYCHOLOGY
OF EVERYDAY THINGS

D O N A L D A . N O R M A N



Donald Norman

a door with good affordances



unhappy doors



push or pull?

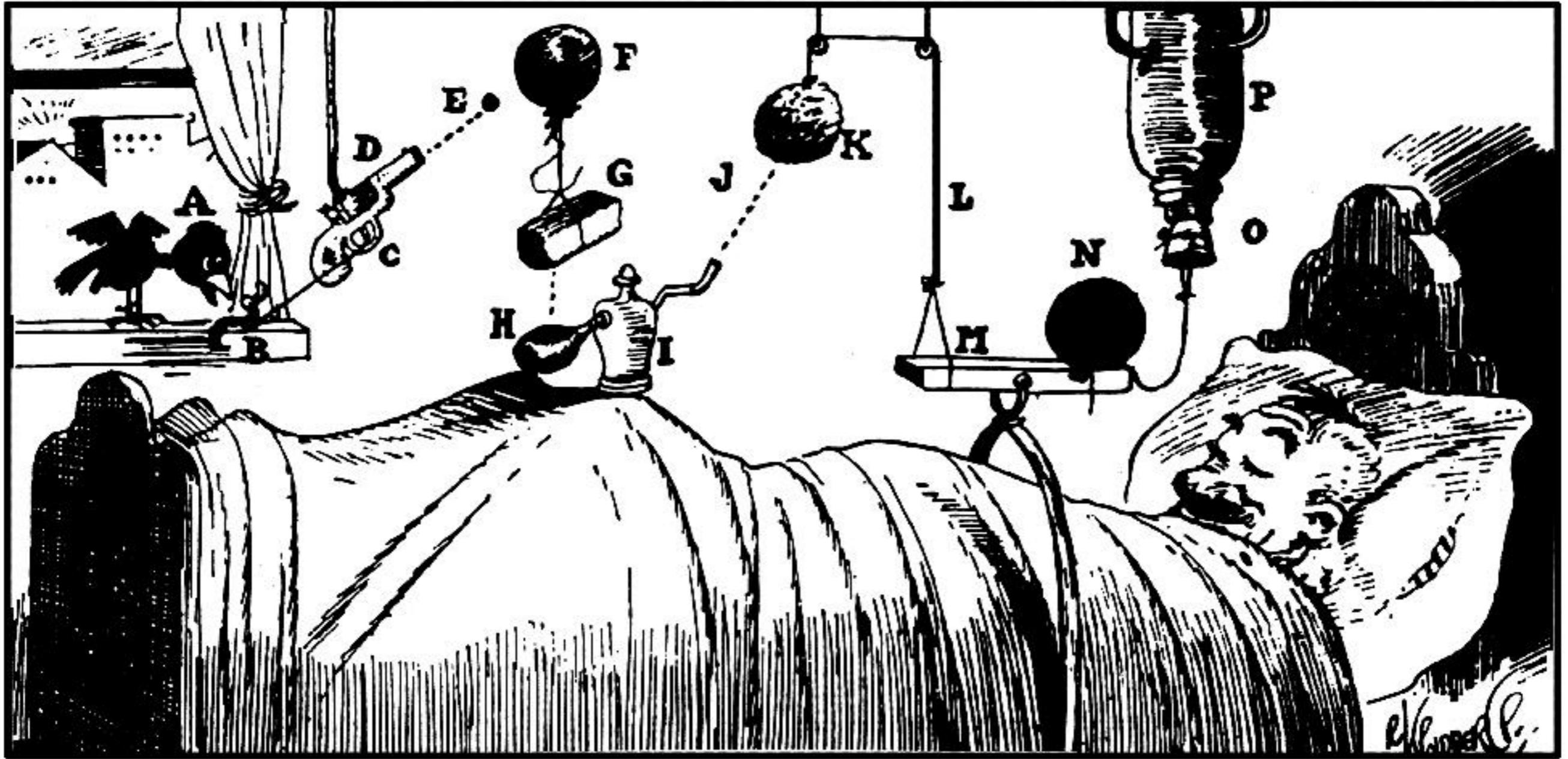


door with user manual



**using more
complex things**

Simple Alarm Clock



The early bird (A) arrives and catches worm (B), pulling string (C) and shooting off pistol (D). Bullet (E) busts balloon (F), dropping brick (G) on bulb (H) of atomizer (I) and shooting perfume (J) on sponge (K)—As sponge gains in weight, it lowers itself and pulls string (L), raising end of board

(M)—Cannon ball (N) drops on nose of sleeping gentleman—String tied to cannon ball releases cork (O) of vacuum bottle (P) and ice water falls on sleeper's face to assist the cannon ball in its good work.

how to use this?



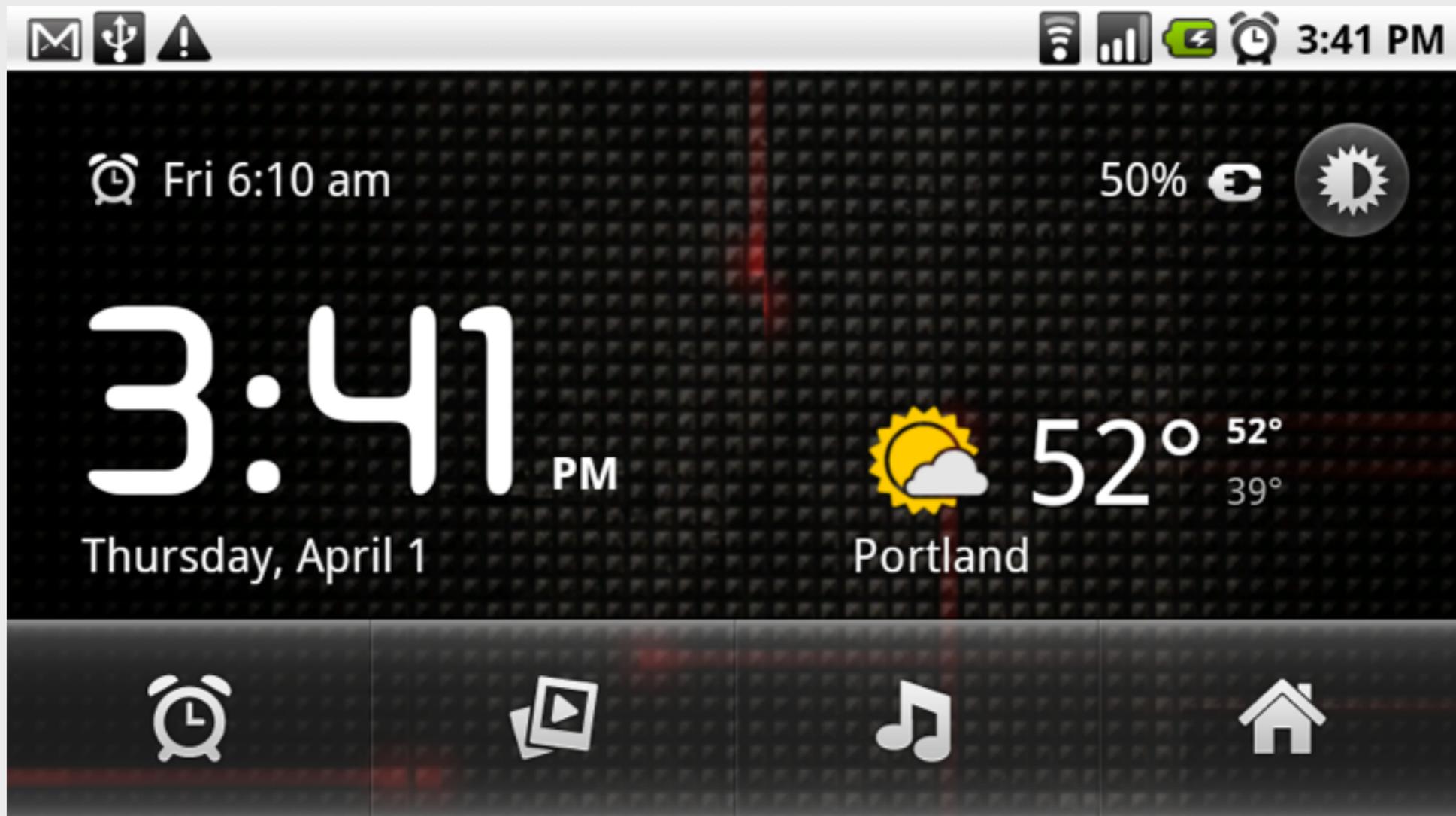
it's getting harder...



Dieter Rams



Braun Clock Radio (1978)



Android phone app

New Alarm

Time Alarm

Alarm Time: 6:00 AM 

Alarm Date:

One time alarm

4/17/2013 

Repeating alarm

Sun Mon Tue Wed Thu Fri Sat

Enable Alarm

Delete

Cancel

OK

✓ 06:00 AM Tomorrow

New Alarm...

New Timer...

New Stopwatch...

About Alarm Clock 2

Check for updates...

Preferences...

Quit

Who Is in These Photos?

To tag your friends, review the suggested names and click Save Tags at the bottom of this page. If a name is missing or incorrect, list a new name and press Enter.
Remember: If someone doesn't like a photo, they can untag themselves or ask you to take it down.

[Skip Tagging Friends](#)[Save Tags](#)

**so how do we
use these things?**

conceptual models

to use a complex application

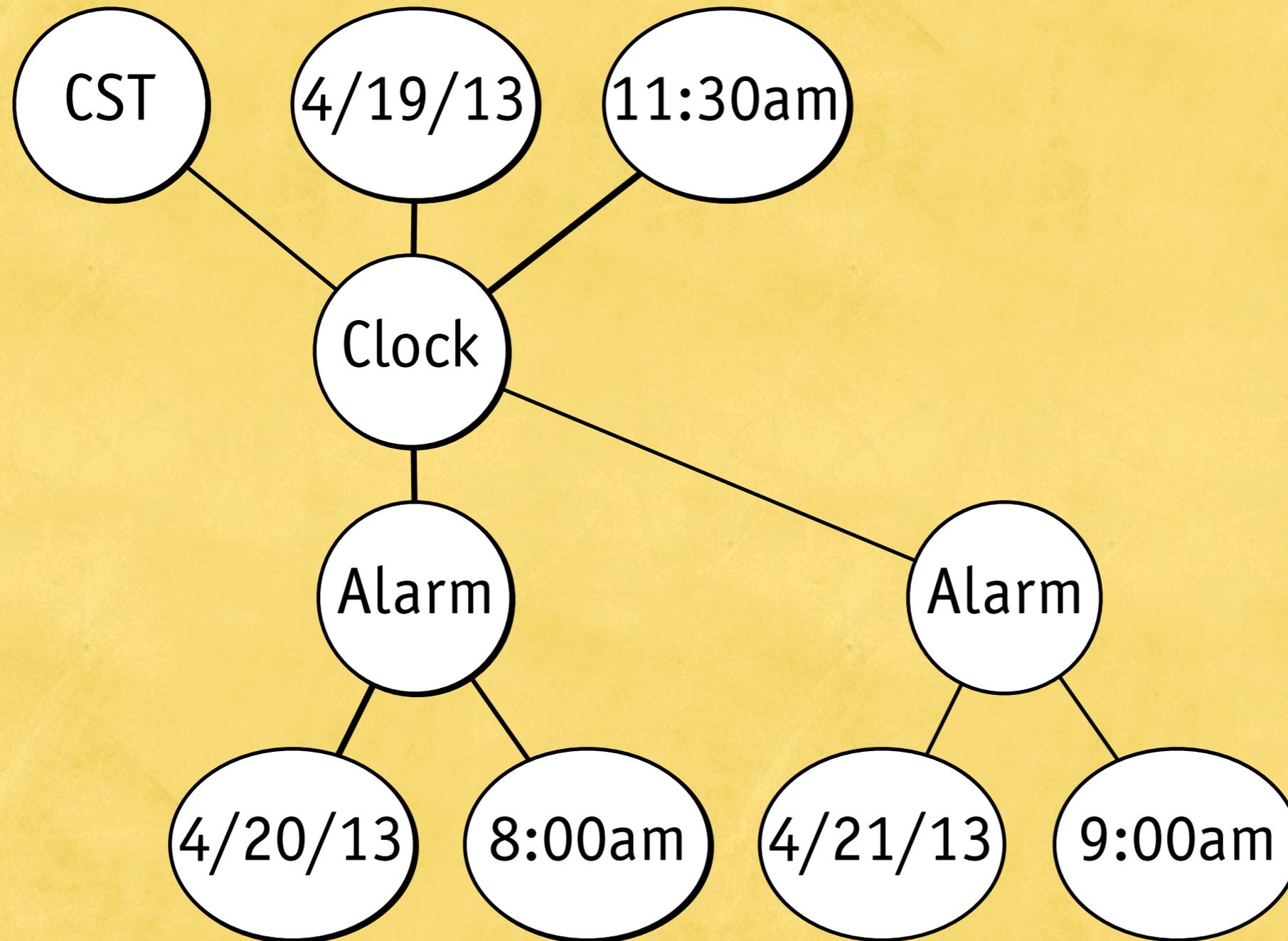
we imagine what's inside

we form structures in our mind

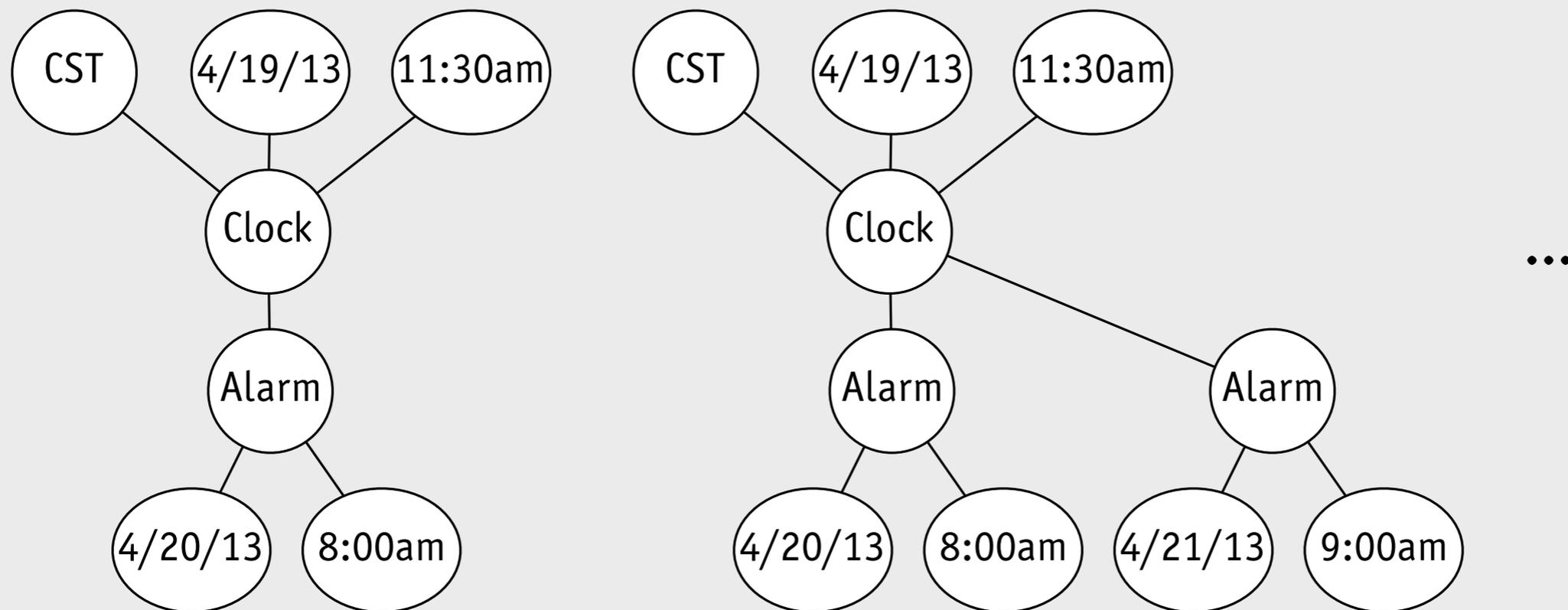
we connect actions to structural changes

"abstract
affordances"

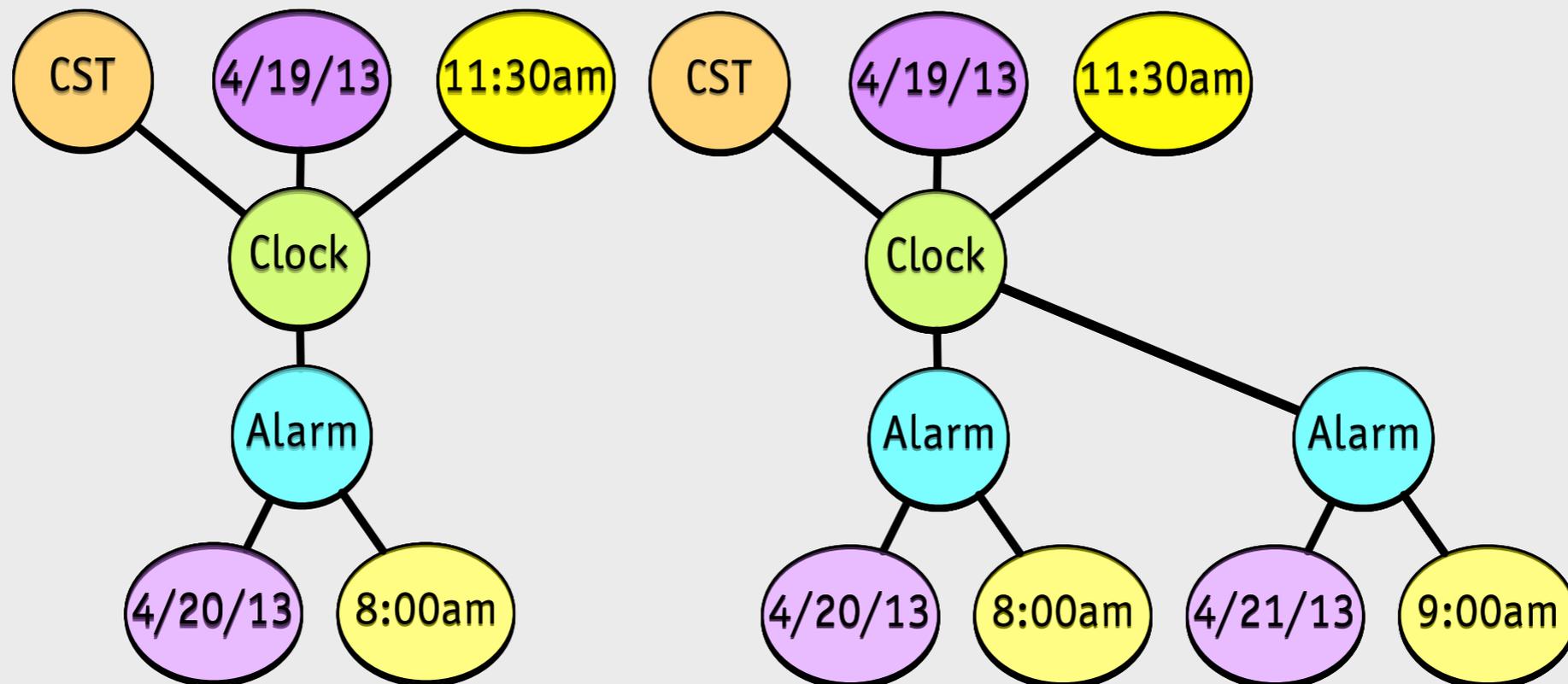
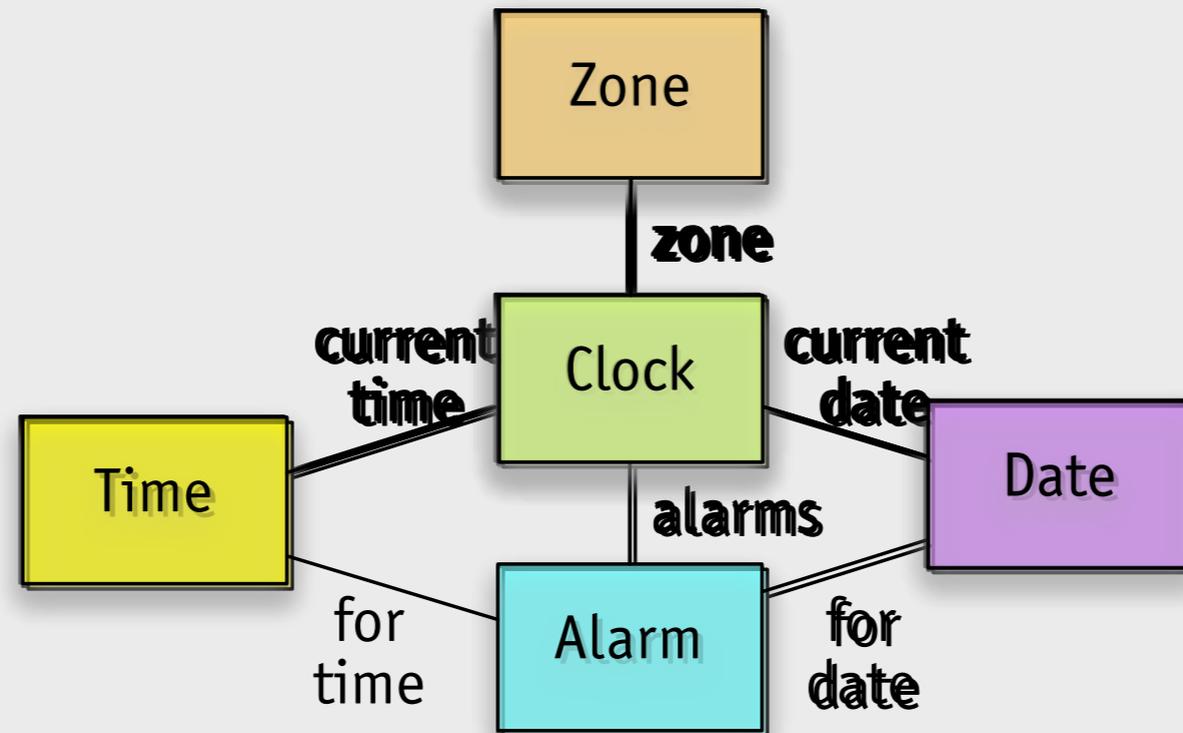
opening the box

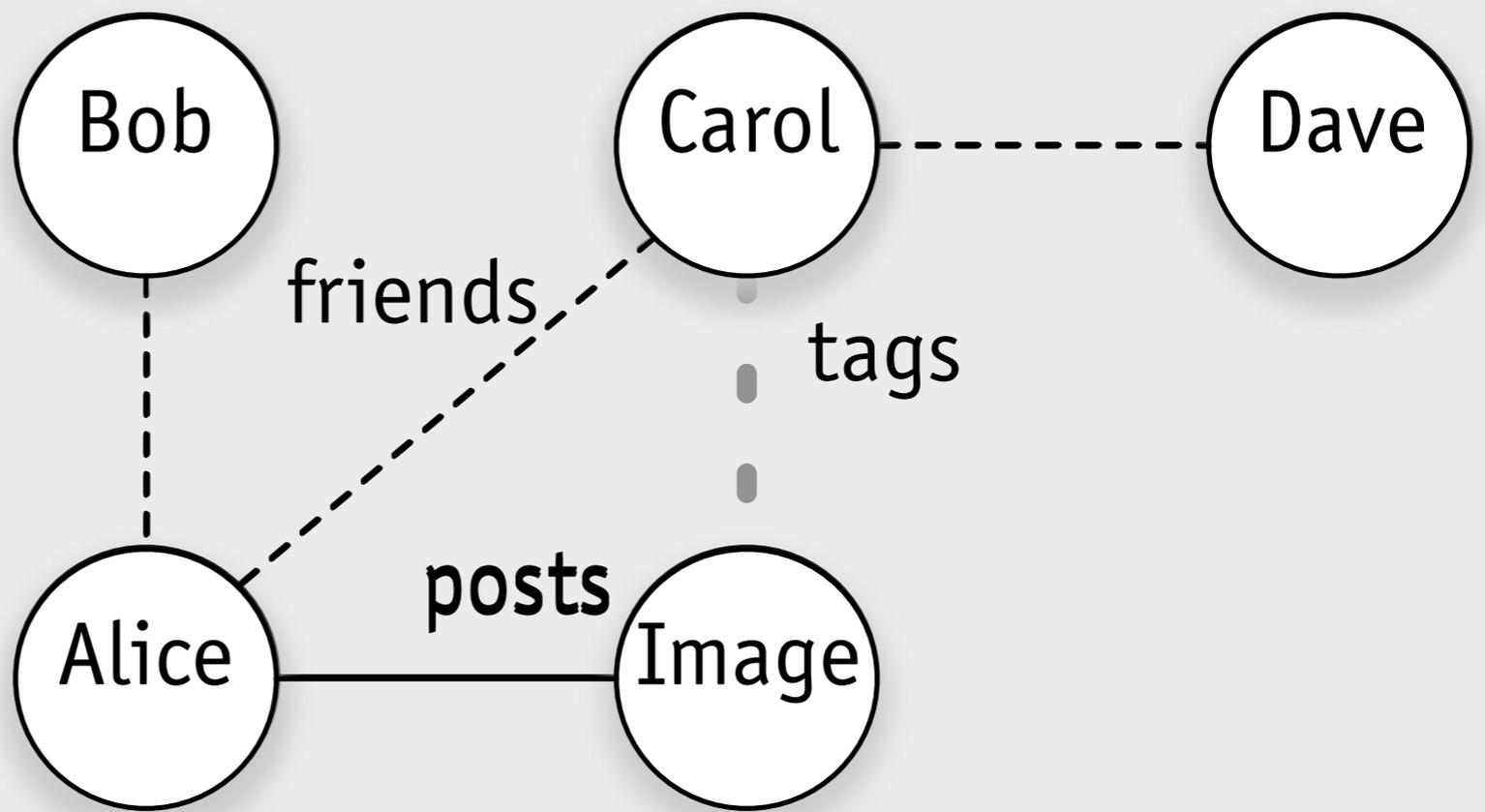
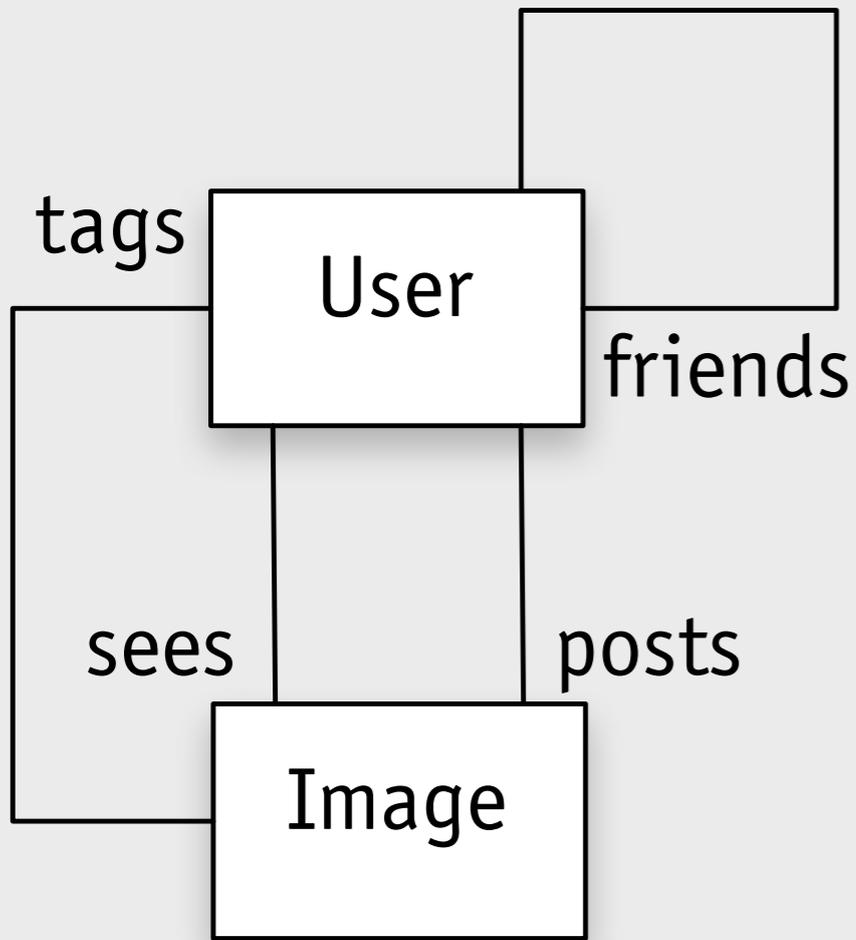


an infinity of abstract states



summarizing abstract states



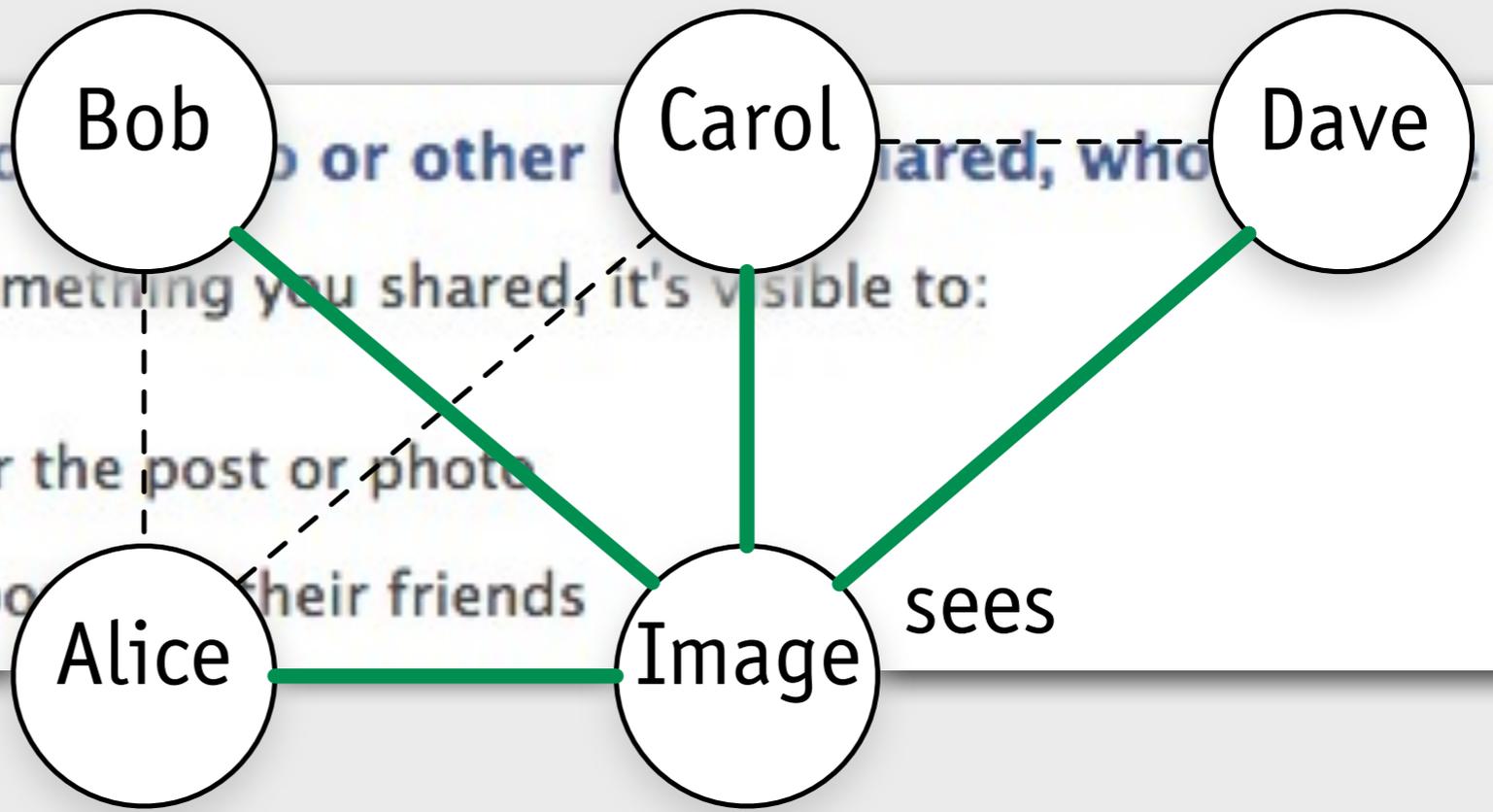


who can see the image?

When someone adds a tag to a post or other content you shared, who can see it?

When someone adds a tag to something you shared, it's visible to:

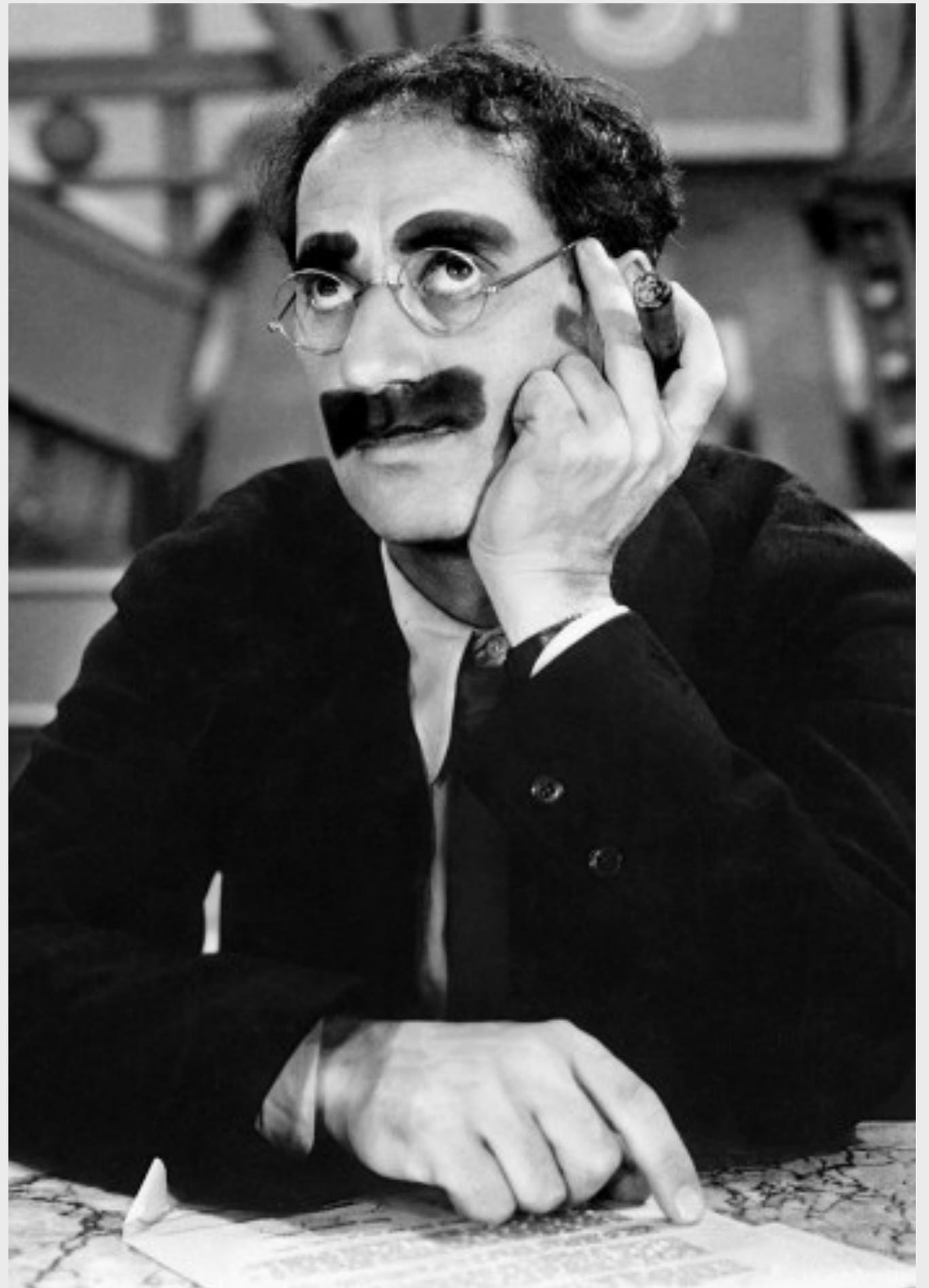
1. The audience you chose for the post or photo
2. The person tagged in the post and their friends



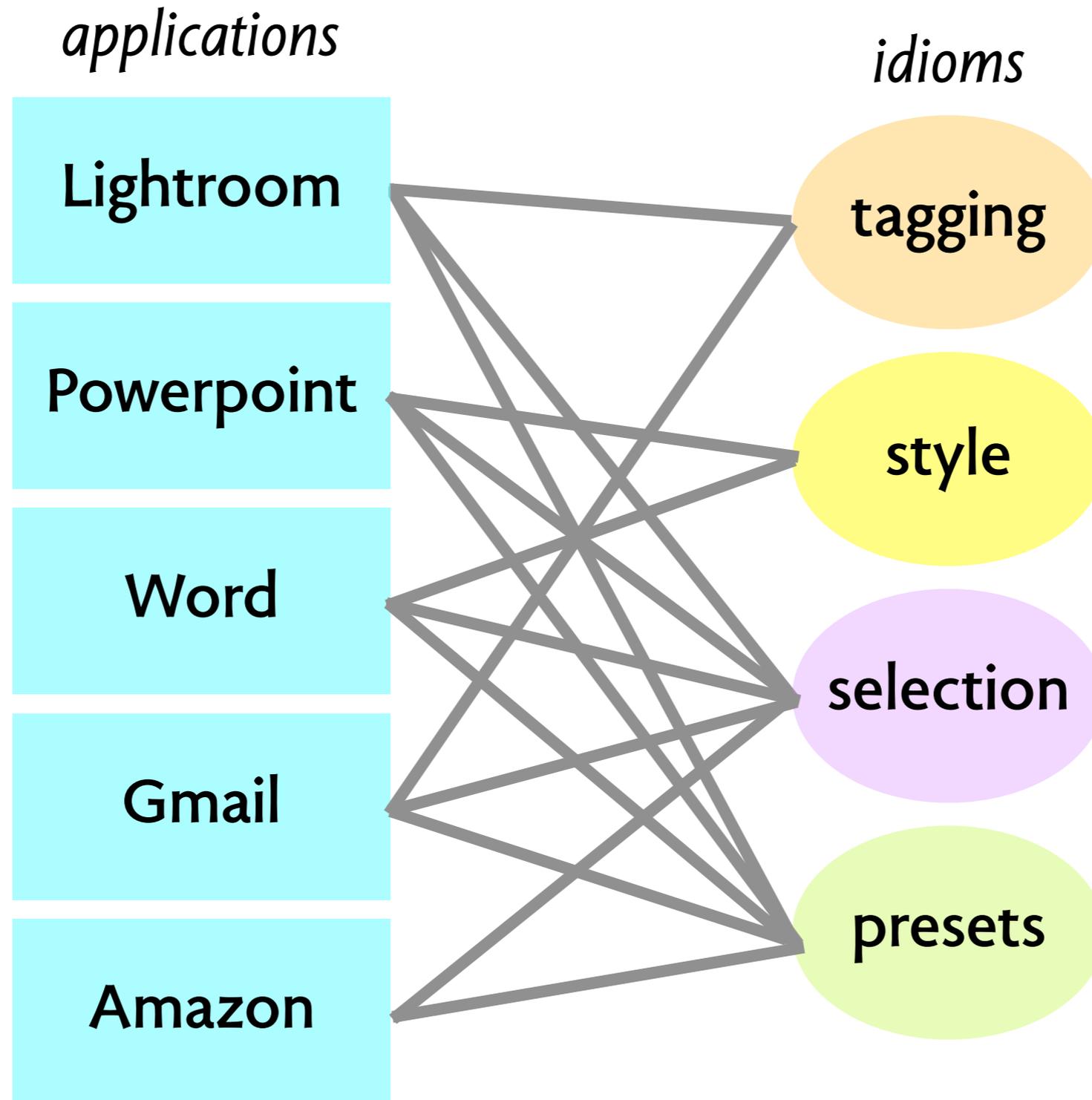
**how do we learn
so many conceptual
models?**

Why, a four-year-old child
could understand this!

Run out and get me a
four-year-old child!
I can't make head or
tail out of it.



conceptual idioms



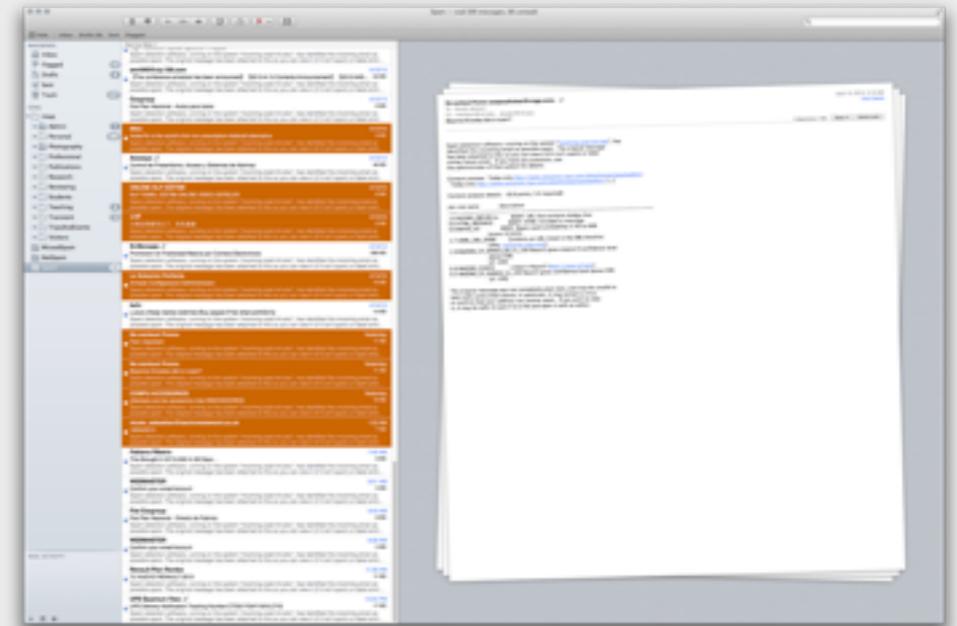
an idiom: selection



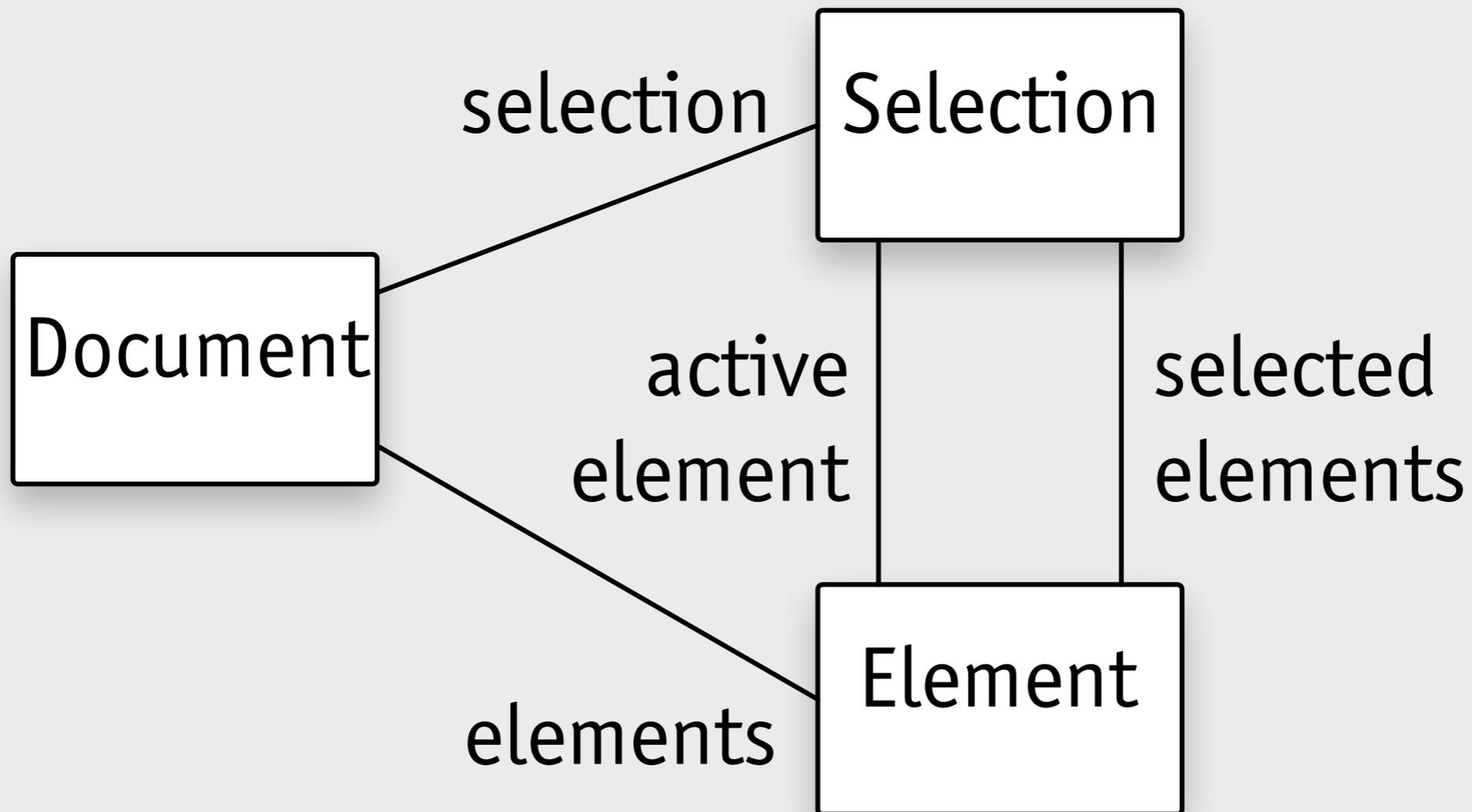
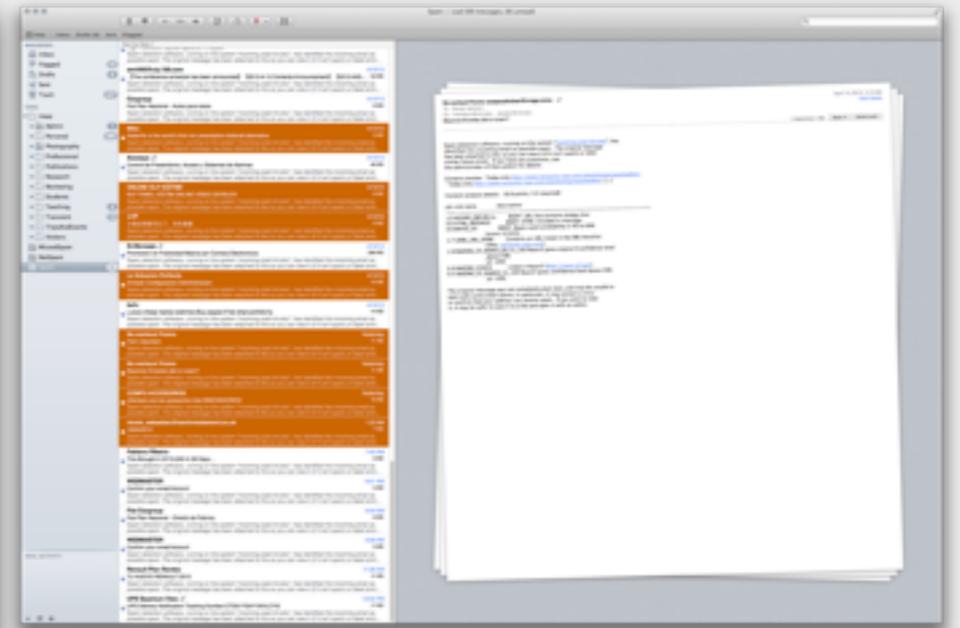
slides in
Keynote



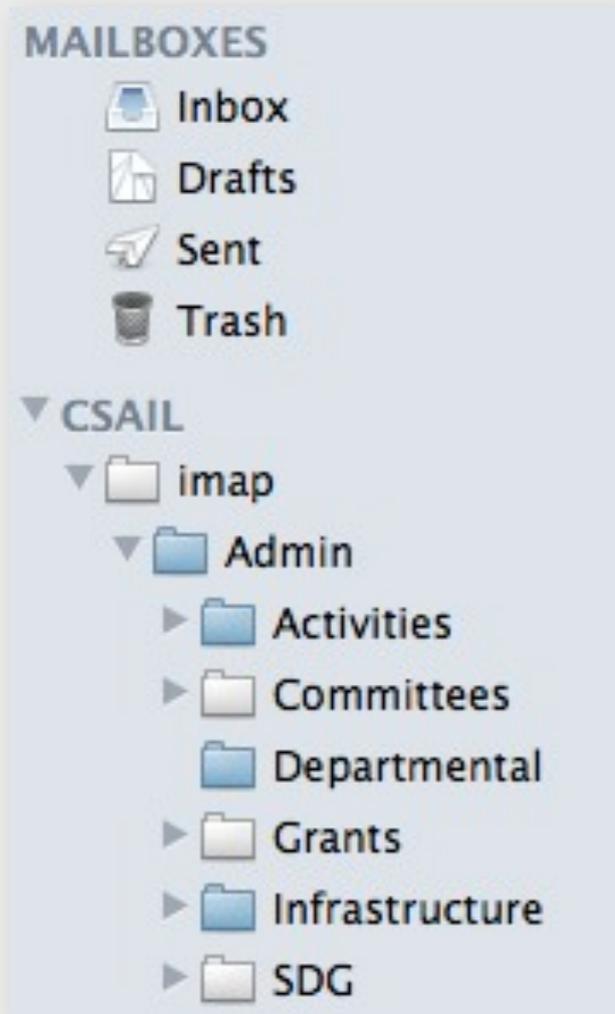
photos in Adobe Lightroom



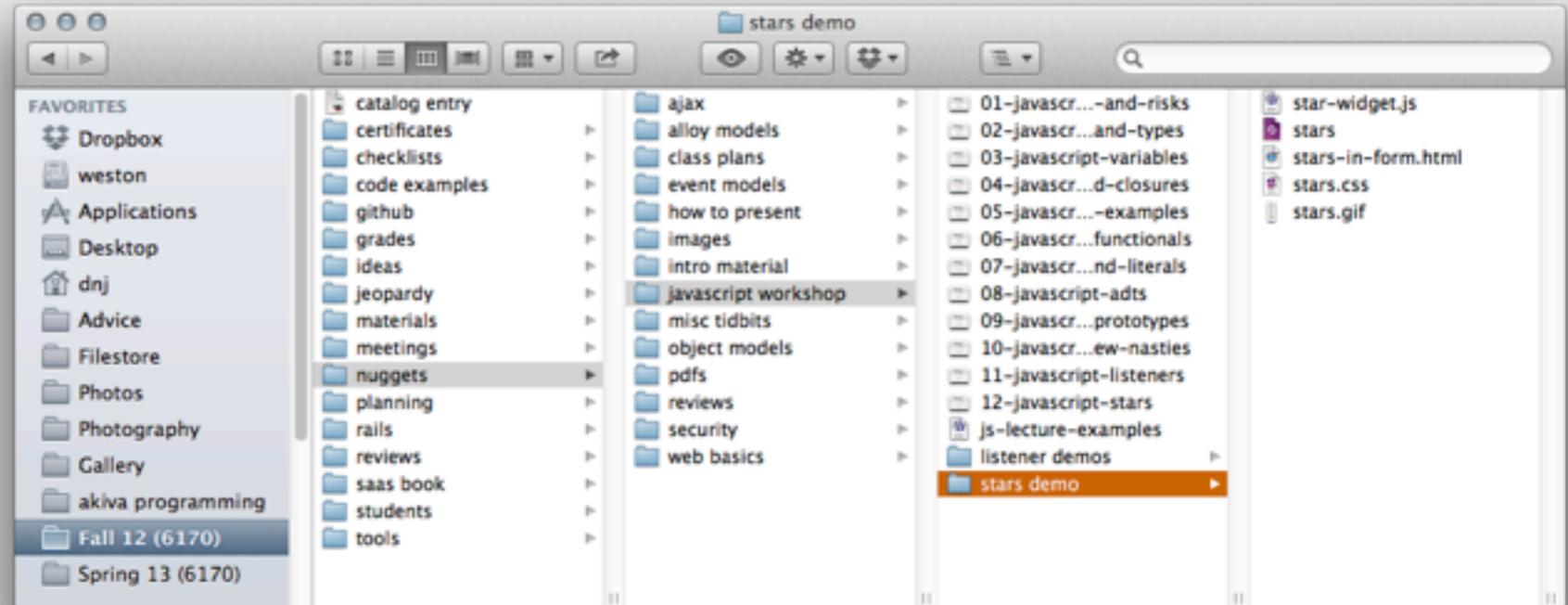
messages in Apple Mail



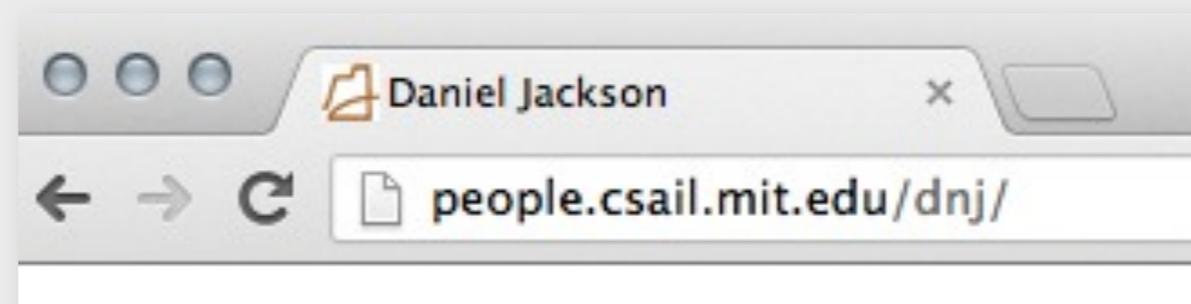
an idiom: directory



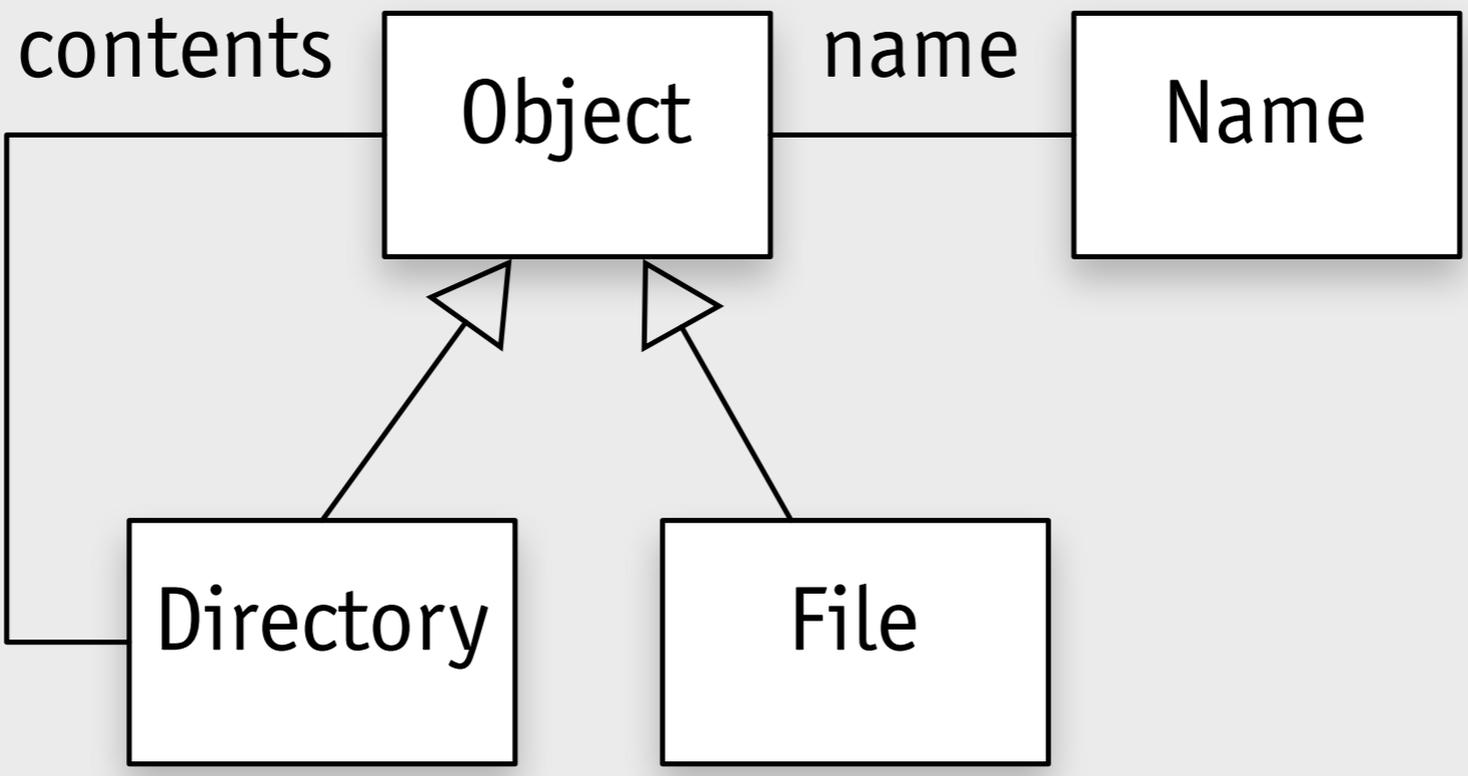
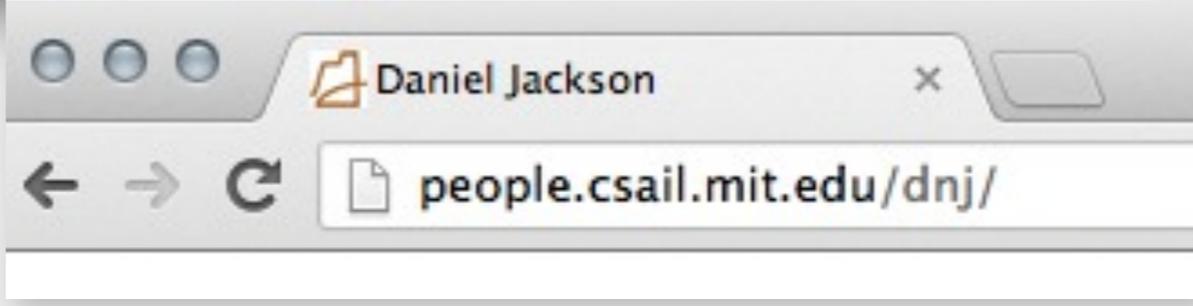
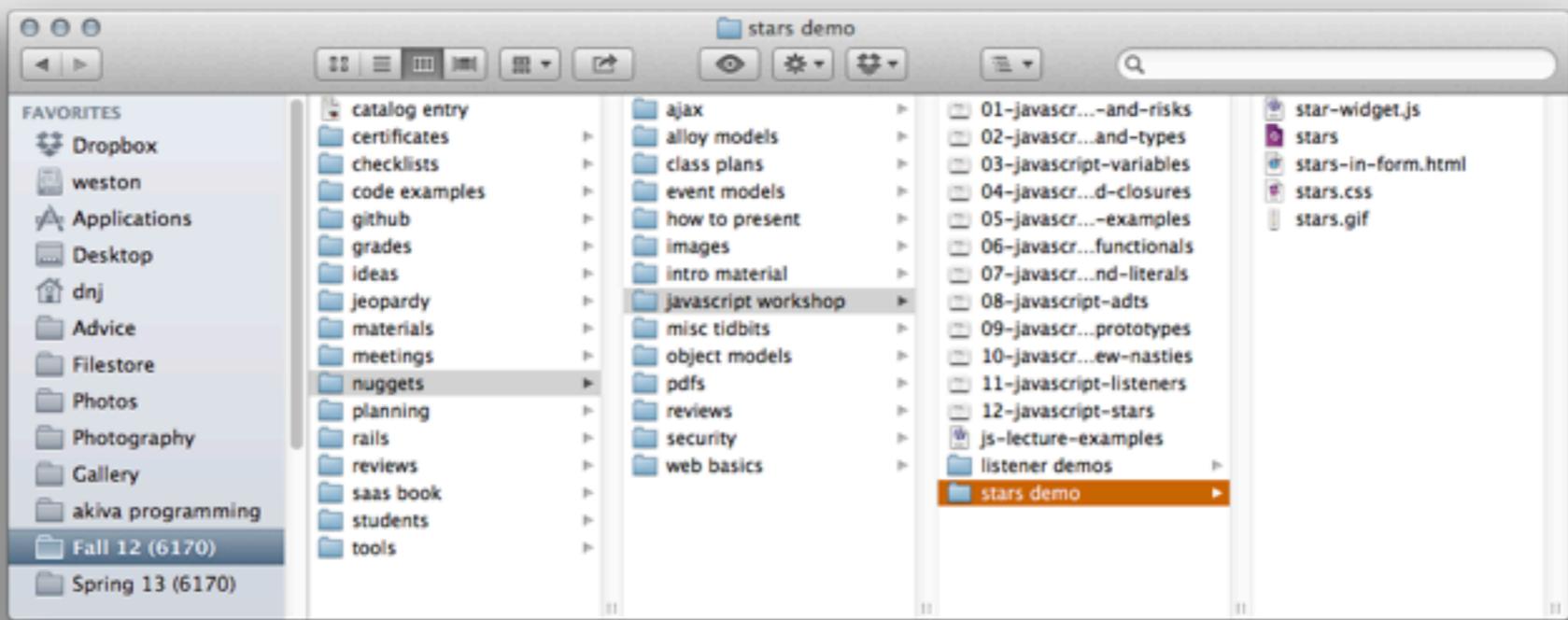
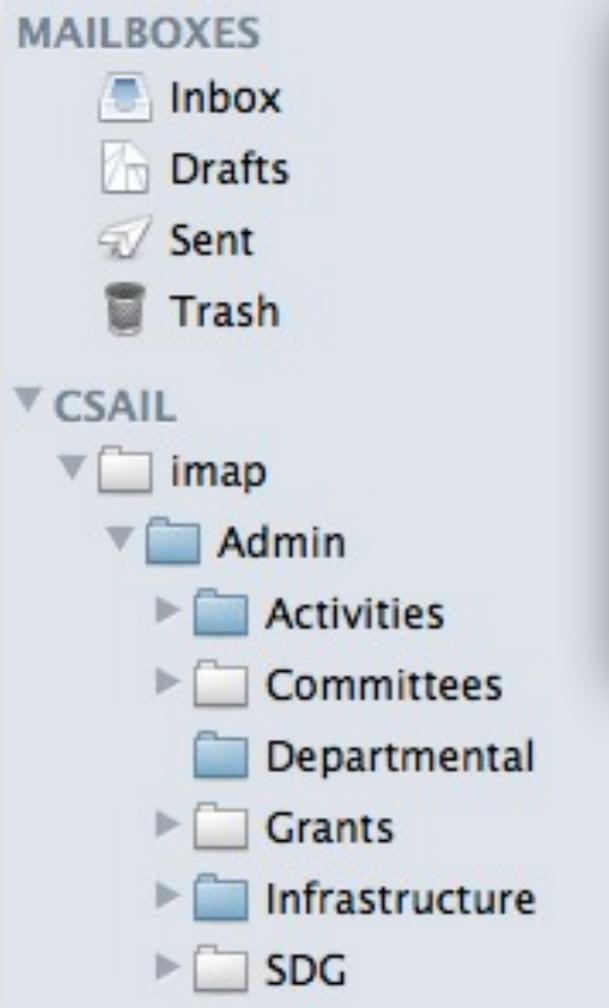
mailboxes
in Apple Mail



files and folder in Unix/OS X



domain names in DNS



an idiom: tagging



twitter hashtags

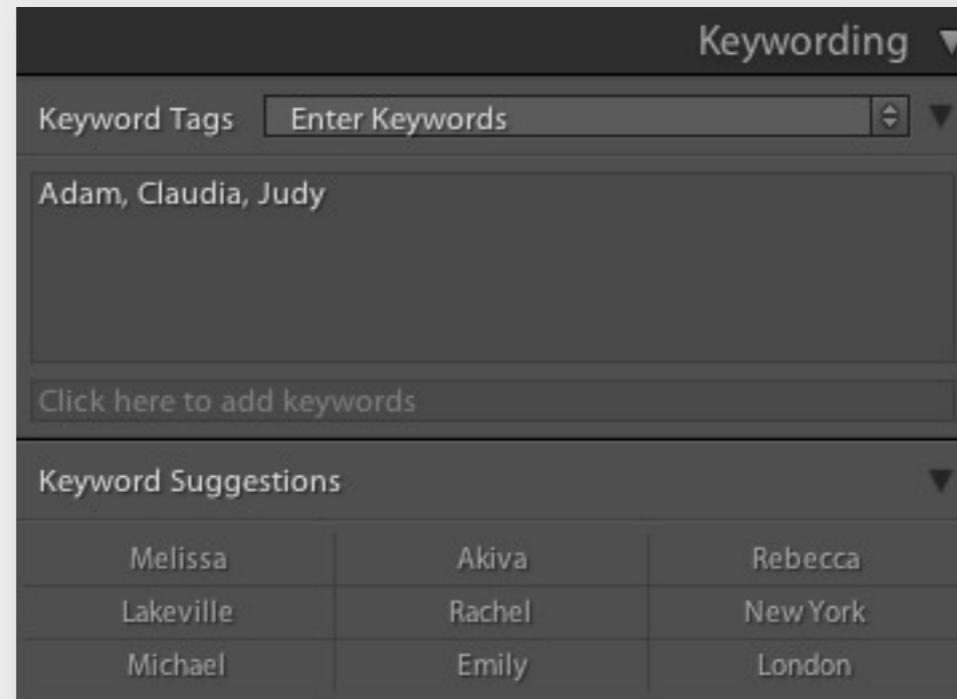
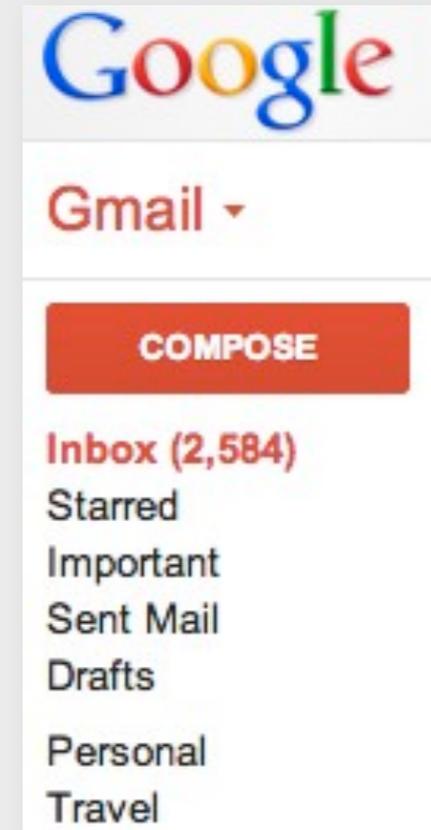


photo keywords



Gmail labels



Keywording ▾

Keyword Tags ▾

Adam, Claudia, Judy

[Click here to add keywords](#)

Keyword Suggestions ▾

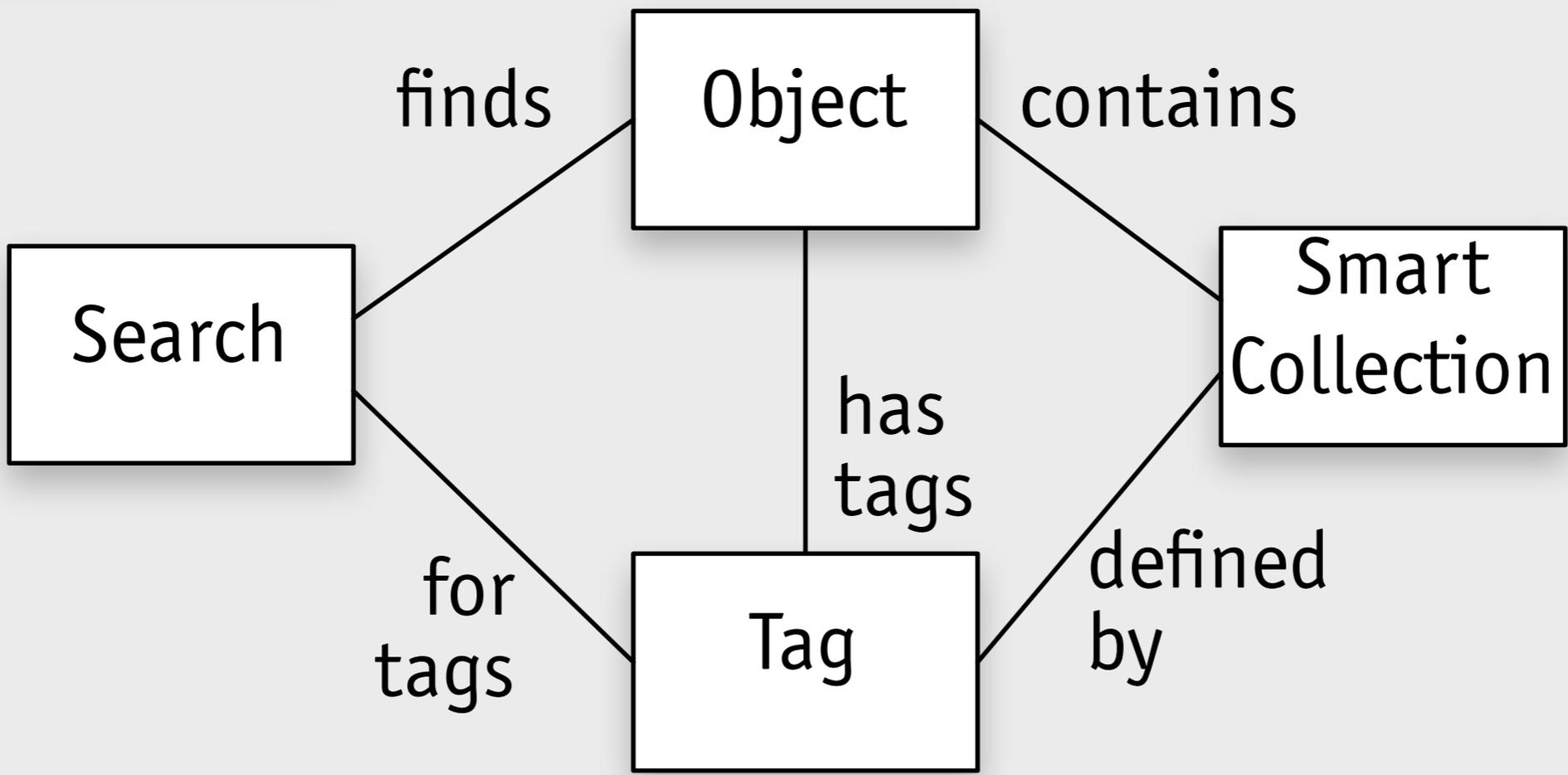
| | | |
|-----------|--------|----------|
| Melissa | Akiva | Rebecca |
| Lakeville | Rachel | New York |
| Michael | Emily | London |

Gmail ▾

COMPOSE

Inbox (2,584)

- Starred
- Important
- Sent Mail
- Drafts
- Personal
- Travel



an idiom: upvoting



A screenshot of a comment on the NY Times website. The comment is by Carolyn Egeli from Valley Lee, Md. The text of the comment discusses the political situation in France and Greece and the impact on the American public and stock markets. The comment was posted on May 7, 2012, at 3:23 p.m. and has 8 recommendations.

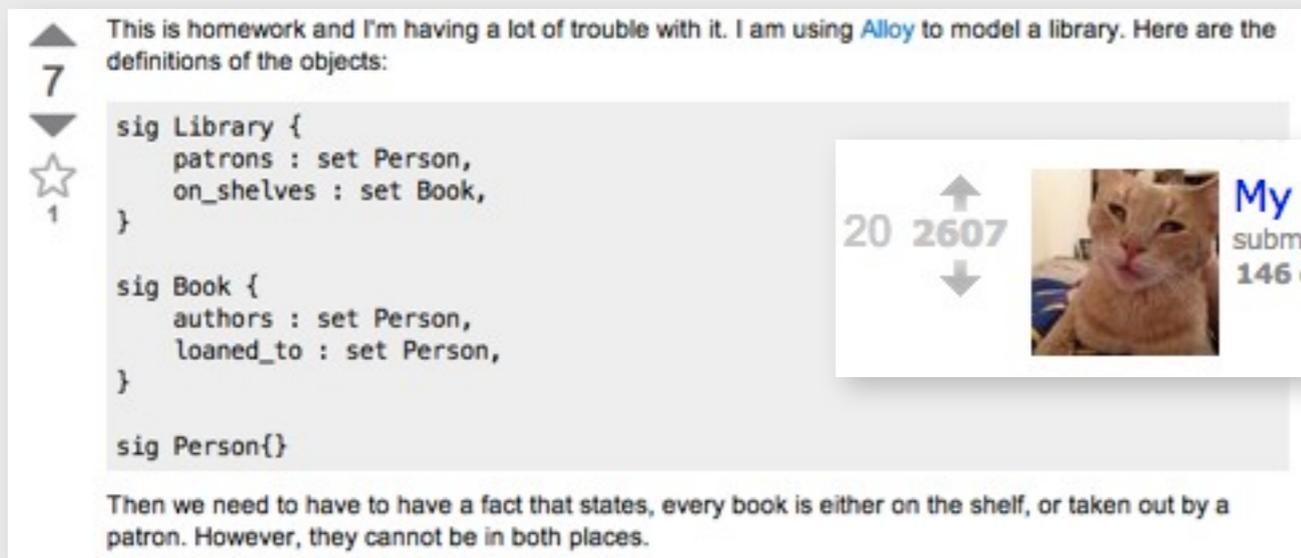
ALL | READER PICKS | NYT PICKS | Newest ▾ | Comments

Carolyn Egeli · Valley Lee, Md.

As always, the battle is set between the haves, and the rest. The haves have just lost out, and the movement back towards the greater good has begun. Let's hope the American public sees the sense in what the French and Greeks have done yesterday, by reclaiming their governments to represent the people for a change. The stock markets will likely be unhappy.

May 7, 2012 at 3:23 p.m. · RECOMMEND  8

recommending comments
on NY Times



A screenshot of a Stack Overflow question. The question is about modeling a library with Alloy. The user is asking for help with the definitions of the objects. The question has 7 votes and 1 answer.

▲ 7
▼
☆ 1

```
sig Library {  
  patrons : set Person,  
  on_shelves : set Book,  
}  
  
sig Book {  
  authors : set Person,  
  loaned_to : set Person,  
}  
  
sig Person{}
```

Then we need to have to have a fact that states, every book is either on the shelf, or taken out by a patron. However, they cannot be in both places.

questions on Stack Overflow



A screenshot of a Reddit post. The post is titled "My cat was sick and got meds. Now my cat is high as a kite." and was submitted 3 hours ago by user ogden24 to the funny subreddit. The post has 20 upvotes and 2607 downvotes, 146 comments, and a share button. There is a small image of a cat.

20  2607   **My cat was sick and got meds. Now my cat is high as a kite.**
submitted 3 hours ago by ogden24 to funny
146 comments share

posts on reddit

ALL READER PICKS NYT PICKS Newest ▾ Comments

 **Carolyn Egeli** · Valley Lee, Md.

As always, the battle is set between the haves, and the rest. The haves have just lost out, and the movement back towards the greater good has begun. Let's hope the American public sees the sense in what the French and Greeks have done yesterday, by reclaiming their governments to represent the people for a change. The stock markets will likely be unhappy.

May 7, 2012 at 3:23 p.m. · RECOMMEND  8

▲ 7
▼
☆ 1

This is homework and I'm having a lot of trouble with it. I am using Alloy to model a library. Here are the definitions of the objects:

```
sig Library {
  patrons : set Person,
  on_shelves : set Book,
}

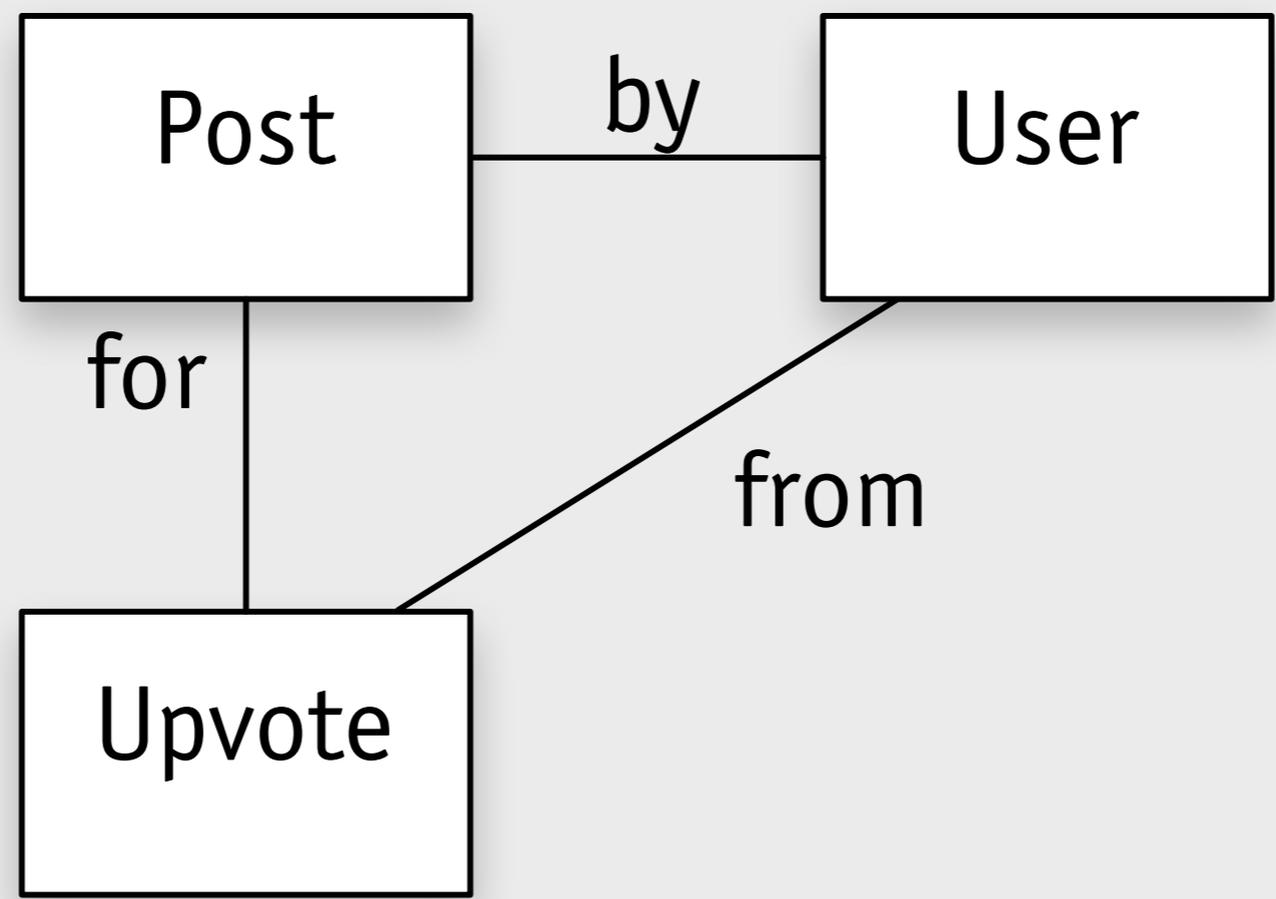
sig Book {
  authors : set Person,
  loaned_to : set Person,
}

sig Person{}
```

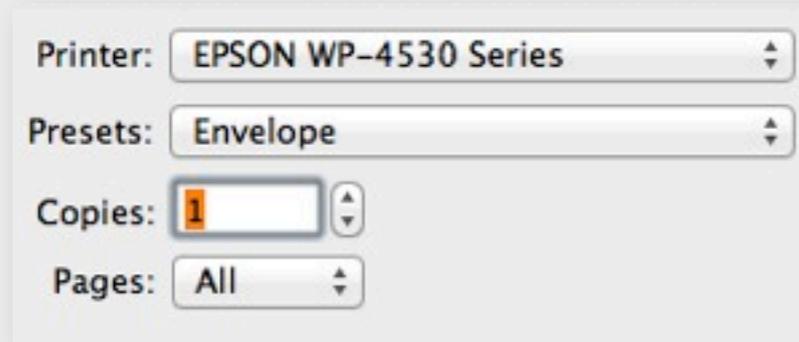
Then we need to have a fact that states, every book is either on the shelf, or taken out by a patron. However, they cannot be in both places.

20  2607 

 **My cat was sick and got meds. Now my cat is high as a kite.**
submitted 3 hours ago by ogden24 to funny
146 comments share

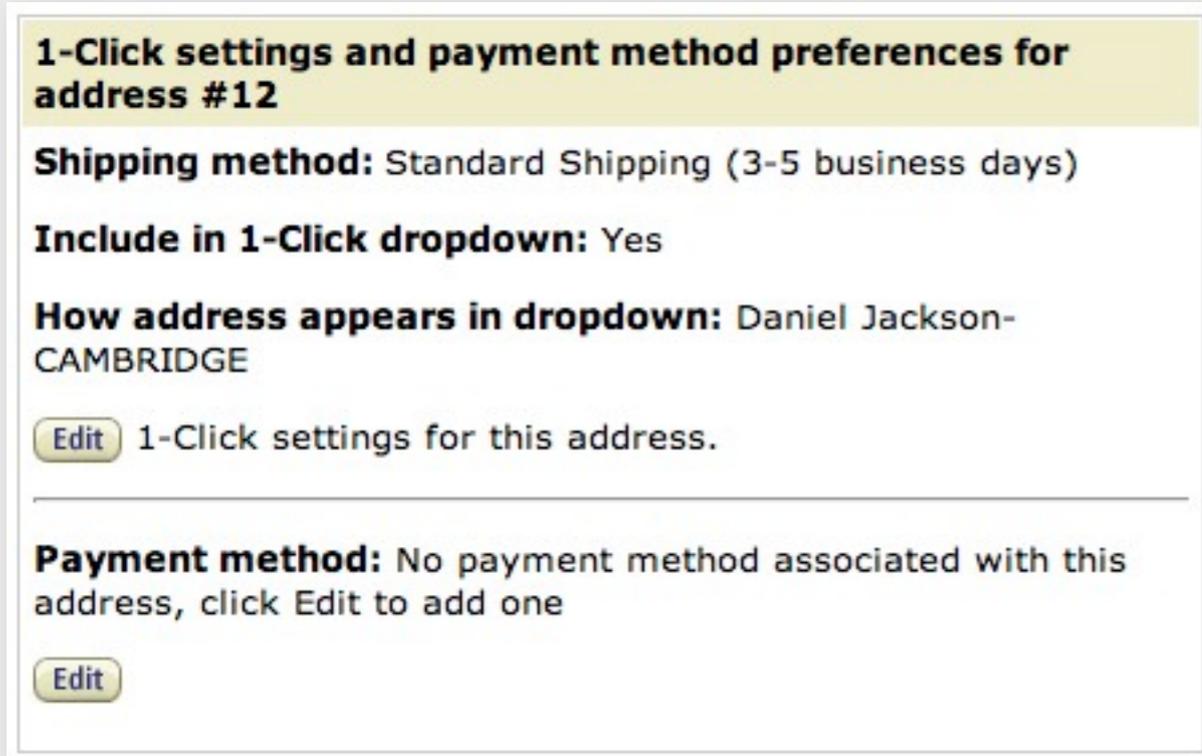


an idiom: presets



Printer: EPSON WP-4530 Series
Presets: Envelope
Copies: 1
Pages: All

printer settings



1-Click settings and payment method preferences for address #12

Shipping method: Standard Shipping (3-5 business days)

Include in 1-Click dropdown: Yes

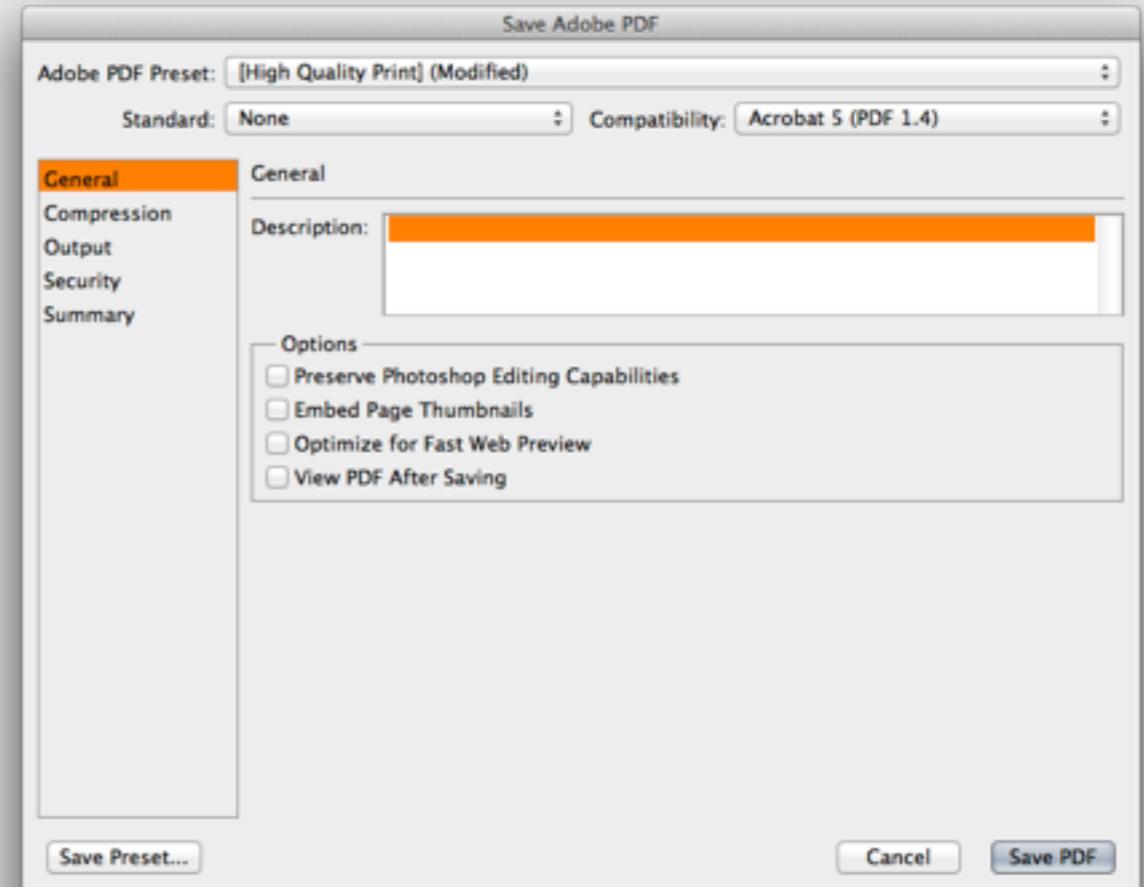
How address appears in dropdown: Daniel Jackson-CAMBRIDGE

[Edit](#) 1-Click settings for this address.

Payment method: No payment method associated with this address, click Edit to add one

[Edit](#)

Amazon's one-click settings



Save Adobe PDF

Adobe PDF Preset: [High Quality Print] (Modified)
Standard: None Compatibility: Acrobat 5 (PDF 1.4)

General
Description:
Options:
 Preserve Photoshop Editing Capabilities
 Embed Page Thumbnails
 Optimize for Fast Web Preview
 View PDF After Saving

[Save Preset...](#) [Cancel](#) [Save PDF](#)

exporting PDF

Adobe PDF Preset: [High Quality Print] (Modified) ▾

Standard: None ▾ Compatibility: Acrobat 5 (PDF 1.4) ▾

General

General

Description:

Options

- Preserve Photoshop Editing Capabilities
- Embed Page Thumbnails
- Optimize for Fast Web Preview
- View PDF After Saving

Save Preset... Cancel Save PDF

1-Click settings and payment method preferences for address #12

Shipping method: Standard Shipping (3-5 business days)

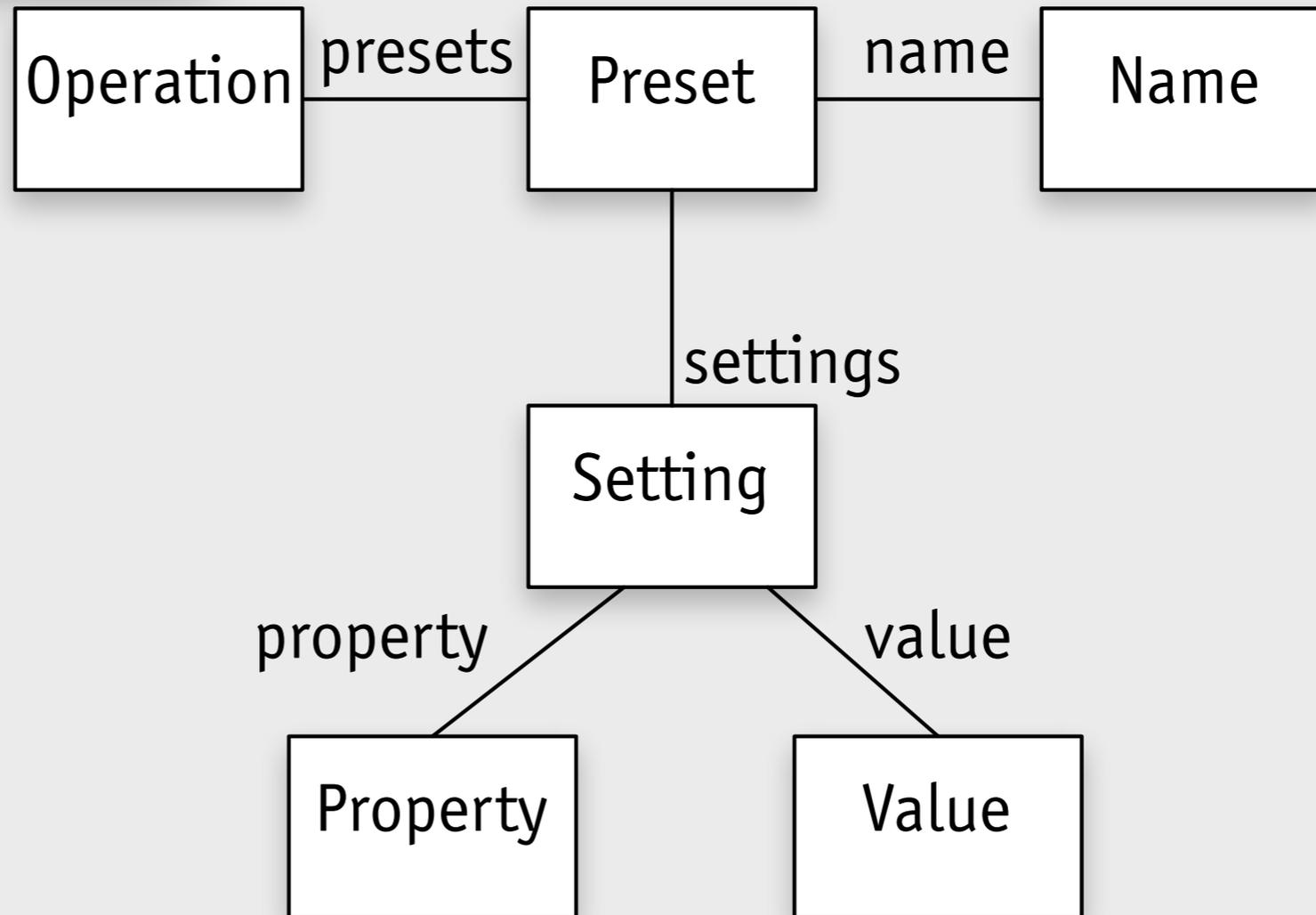
Include in 1-Click dropdown: Yes

How address appears in dropdown: Daniel Jackson-CAMBRIDGE

[Edit](#) 1-Click settings for this address.

Payment method: No payment method associated with this address, click Edit to add one

[Edit](#)



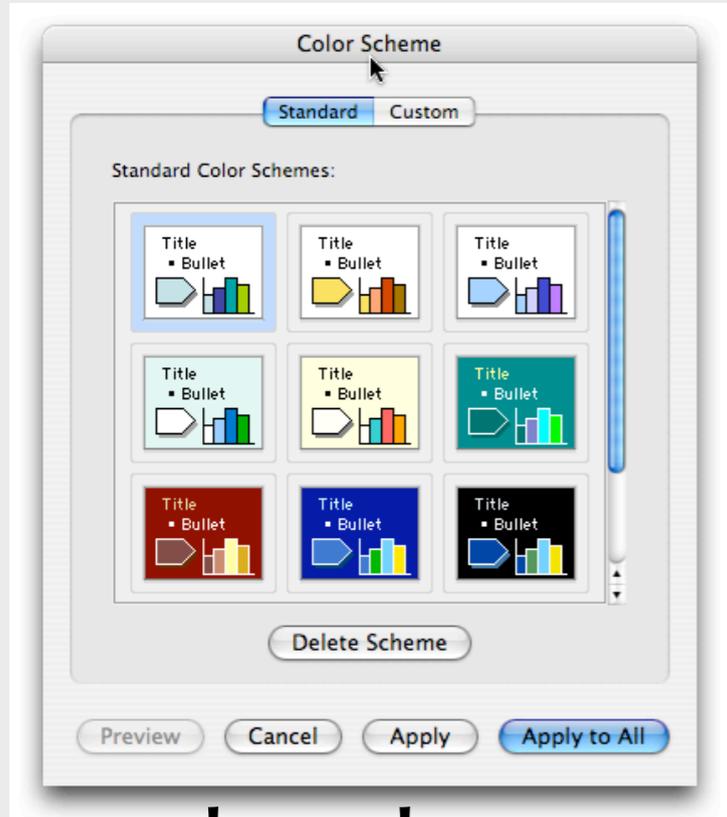
Printer: EPSON WP-4530 Series ▾

Presets: Envelope ▾

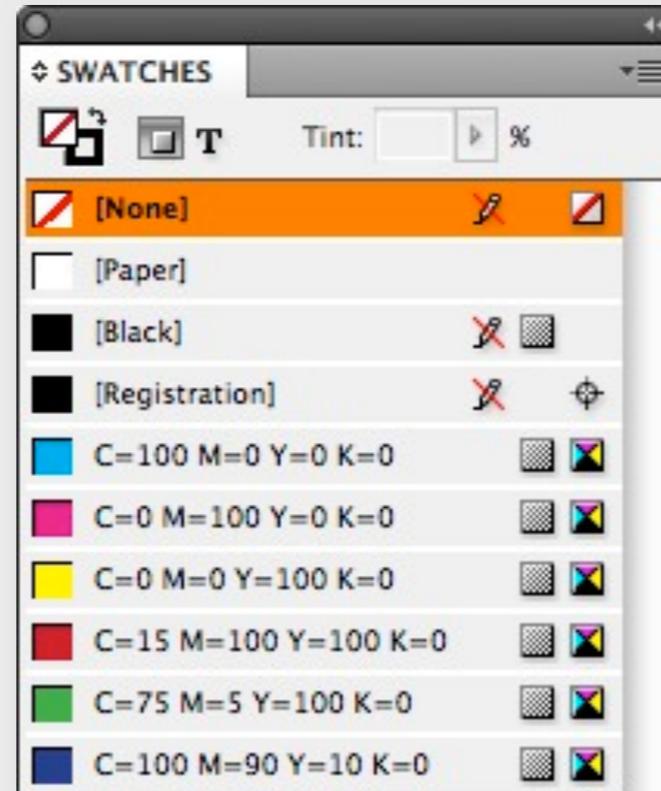
Copies: ▾

Pages: All ▾

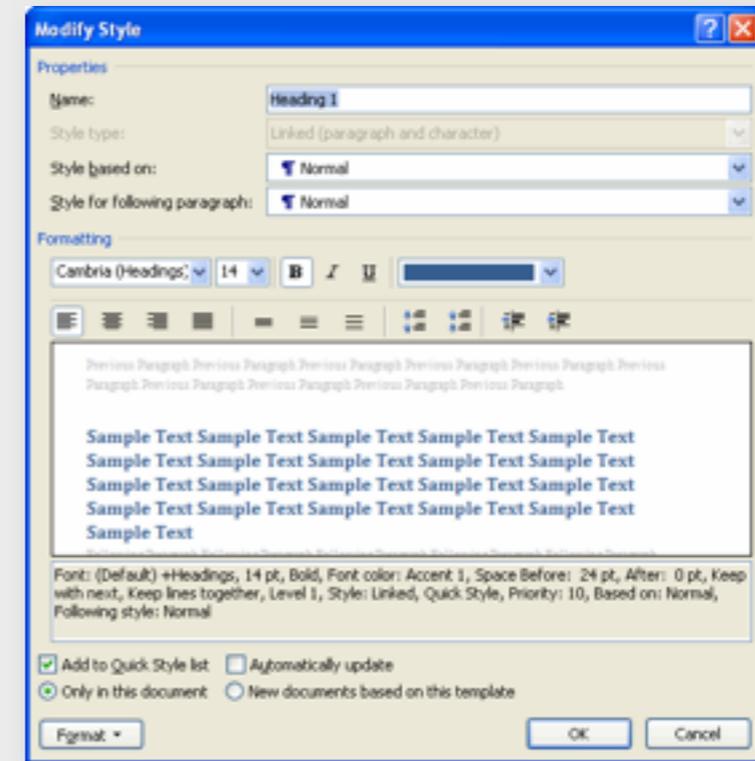
an idiom: styles



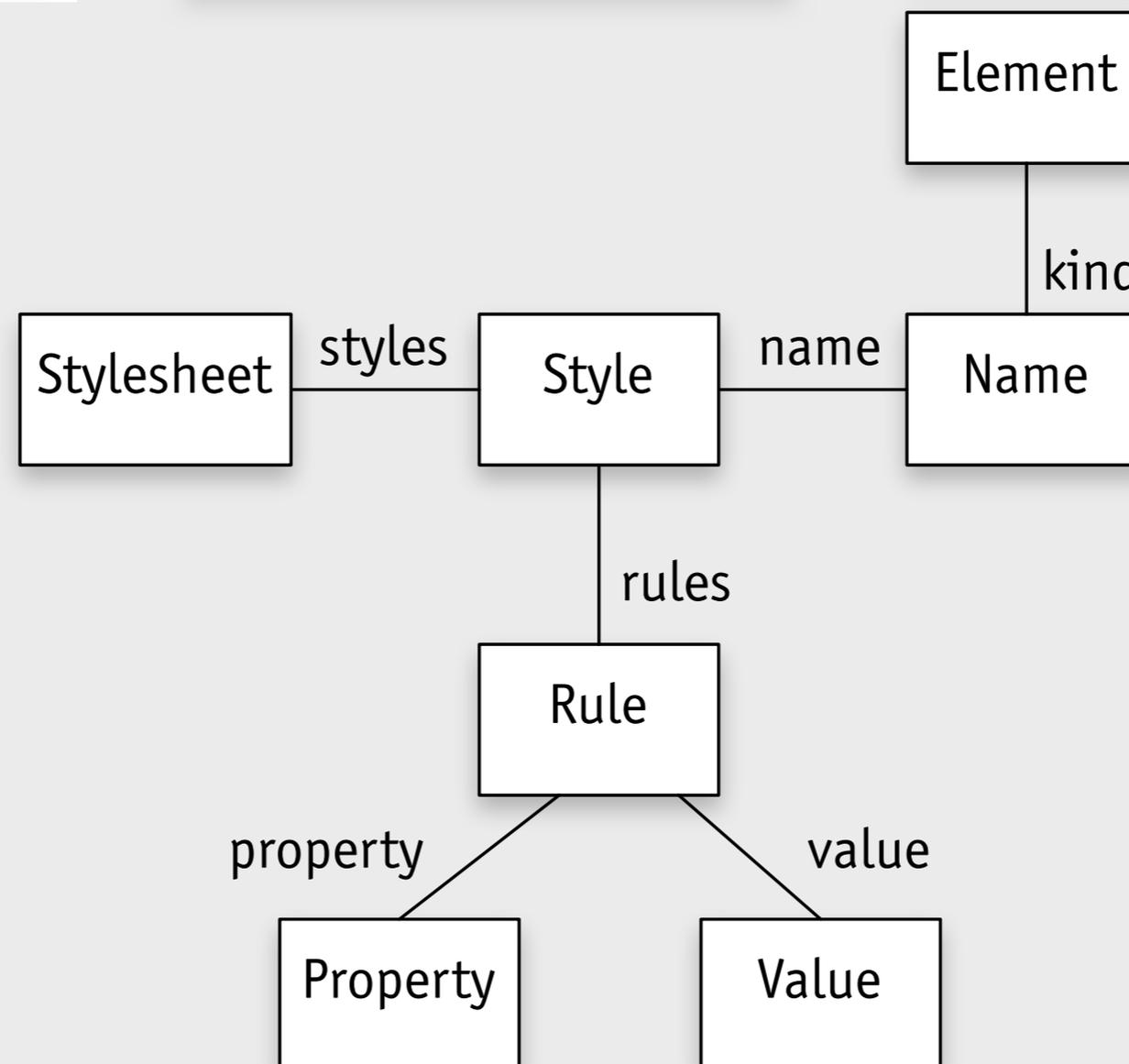
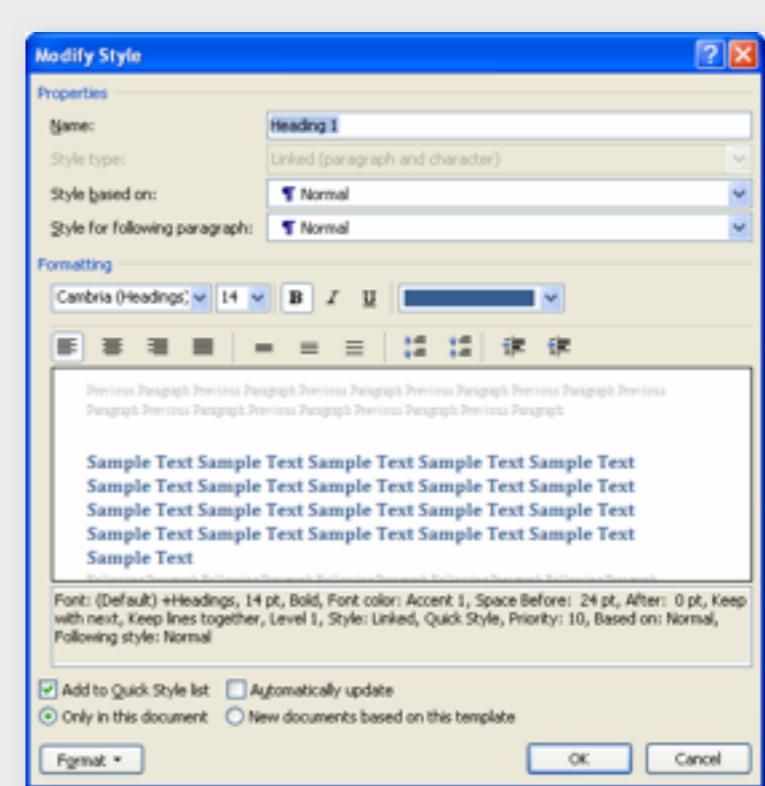
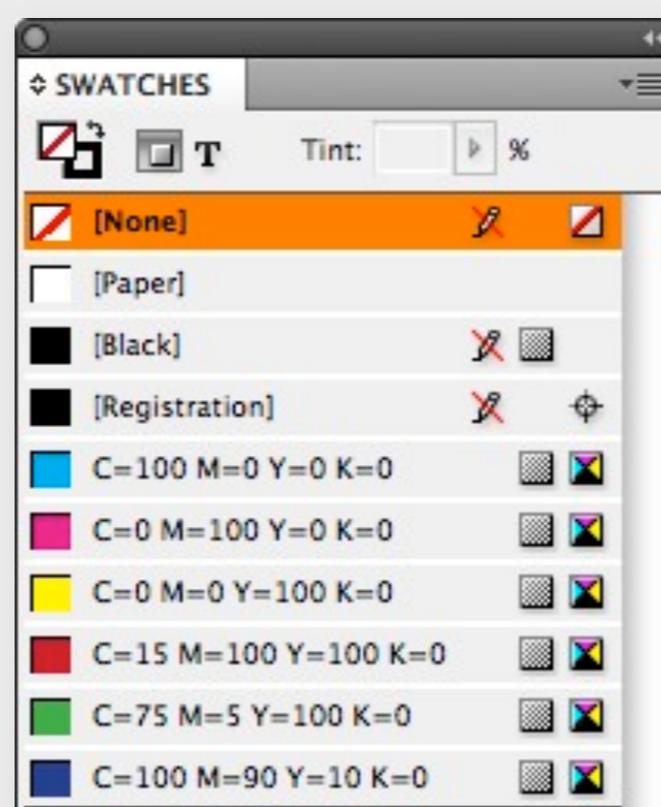
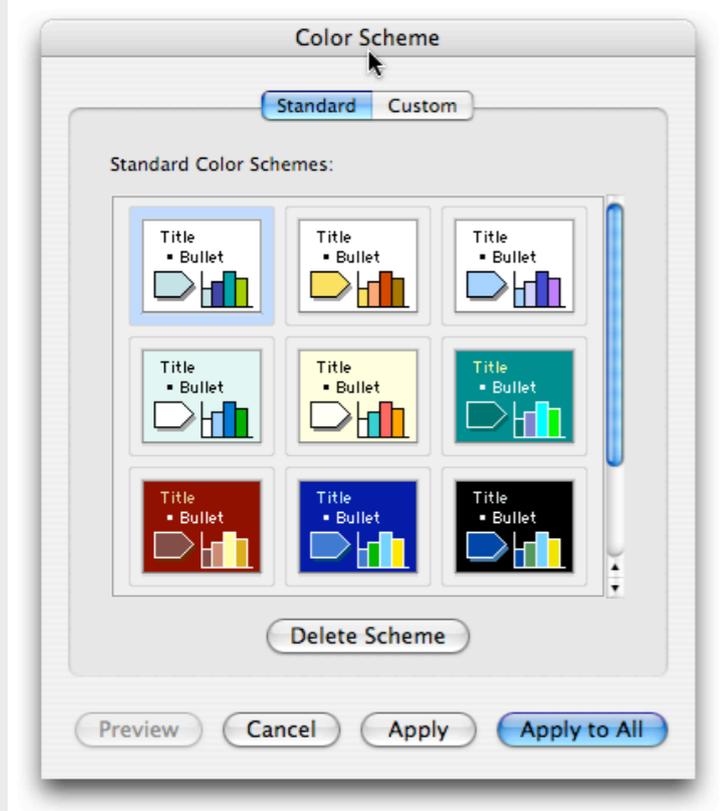
color schemes
in Powerpoint



swatches
in Indesign



paragraph styles
in Word



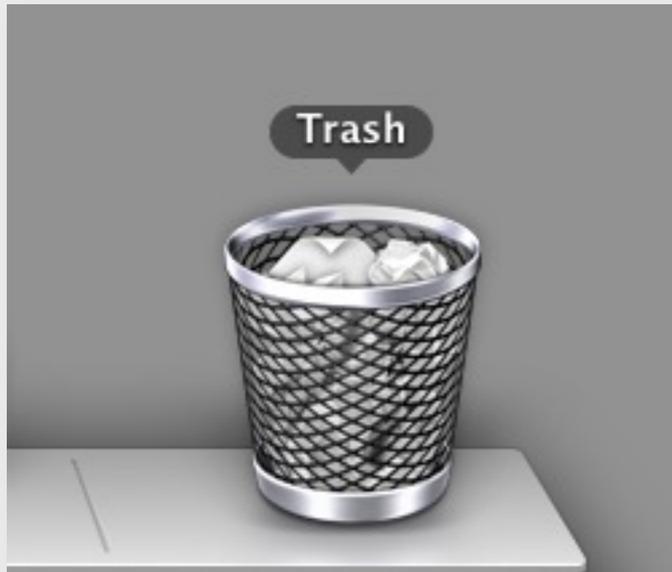
*There is no problem in computer science that cannot be solved by introducing another level of indirection.
--David Wheeler*

**so is it a *good*
conceptual model?**

conceptual criteria

| | |
|---|--|
| x | are the concepts rich enough? |
| x | are the concepts simple enough? |
| x | are the concepts consistent? |
| | are idioms & conventions leveraged? |
| | are suitable generalizations introduced? |
| | are concepts decoupled? |

example: macintosh trash



| Trash | | |
|---------------------------------------|----------------------|--------|
| Name | Date Modified | Size |
| Screen Shot 2013-02-25 at 11.46.27 AM | Today 11:46 AM | 58 KB |
| Screen Shot 2013-02-25 at 11.45.46 AM | Today 11:45 AM | 39 KB |
| bits.key | Yesterday 7:09 PM | 326 KB |
| ▶ 2013 2.16.58 PM | Feb 22, 2013 2:16 PM | -- |
| ▶ 2013-02-18 | Feb 22, 2013 2:12 PM | -- |
| ▶ 2013-02-17 | Feb 22, 2013 2:12 PM | -- |
| ▶ 2013-02-15 | Feb 22, 2013 2:12 PM | -- |

deleting from external drive (eg USB)

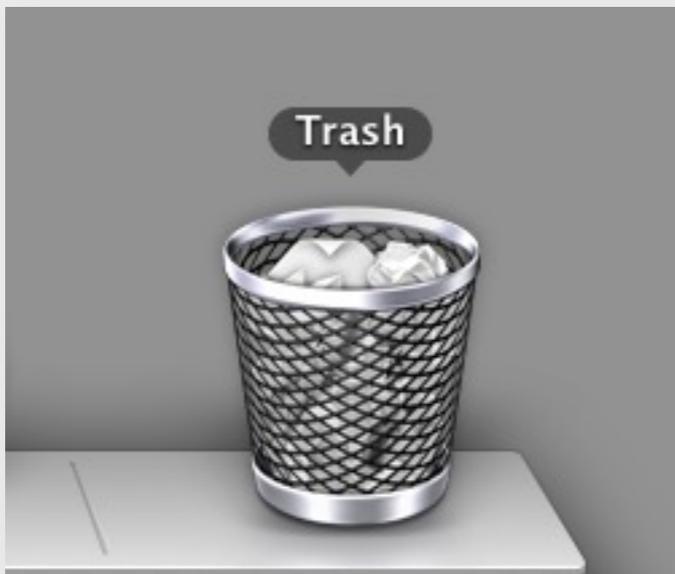
- › can't reuse space until trash emptied

retrieving accidentally deleted files

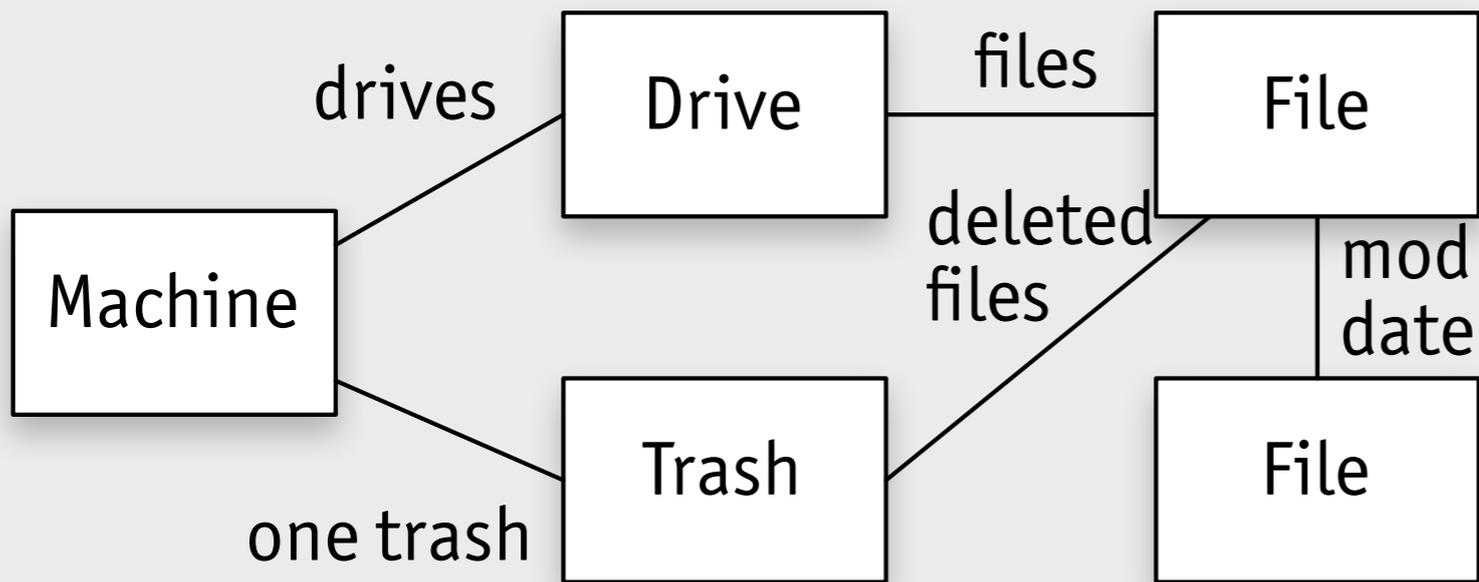
- › no date of deletion

partial emptying

- › not possible

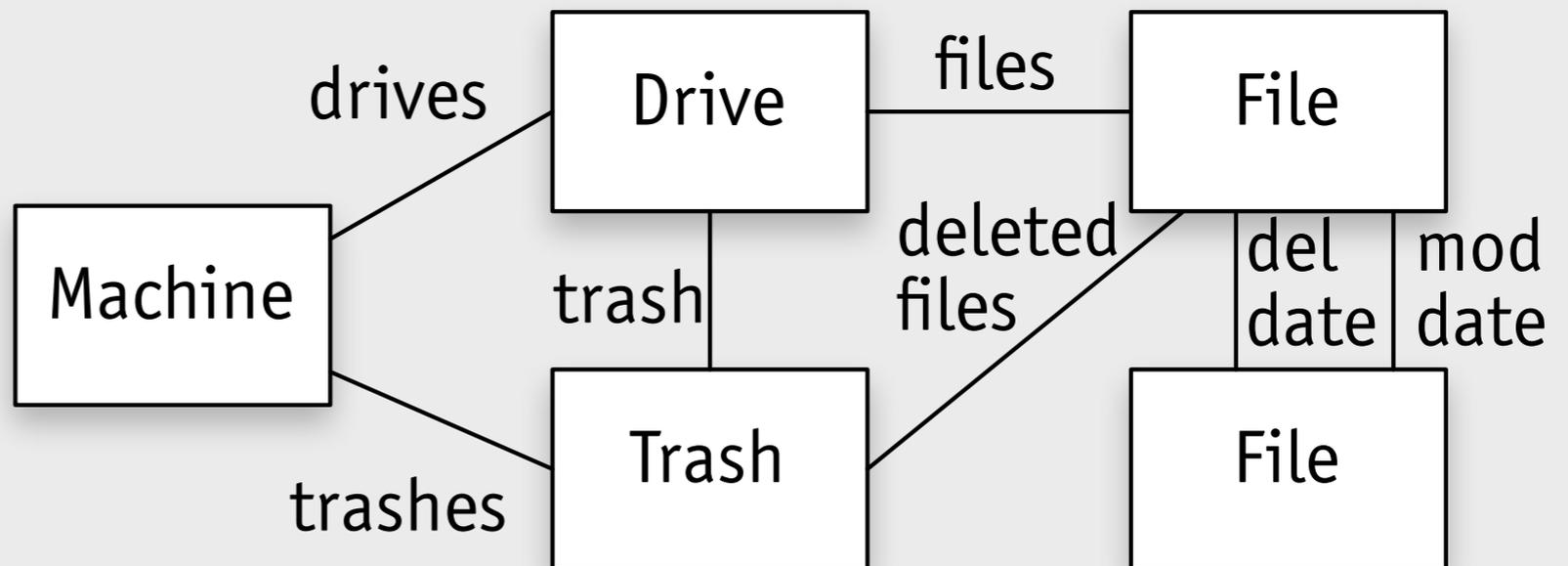


| Trash | | |
|---------------------------------------|----------------------|--------|
| Name | Date Modified | Size |
| Screen Shot 2013-02-25 at 11.46.27 AM | Today 11:46 AM | 58 KB |
| Screen Shot 2013-02-25 at 11.45.46 AM | Today 11:45 AM | 39 KB |
| bits.key | Yesterday 7:09 PM | 326 KB |
| ▶ 2013 2.16.58 PM | Feb 22, 2013 2:16 PM | -- |
| ▶ 2013-02-18 | Feb 22, 2013 2:12 PM | -- |
| ▶ 2013-02-17 | Feb 22, 2013 2:12 PM | -- |
| ▶ 2013-02-15 | Feb 22, 2013 2:12 PM | -- |

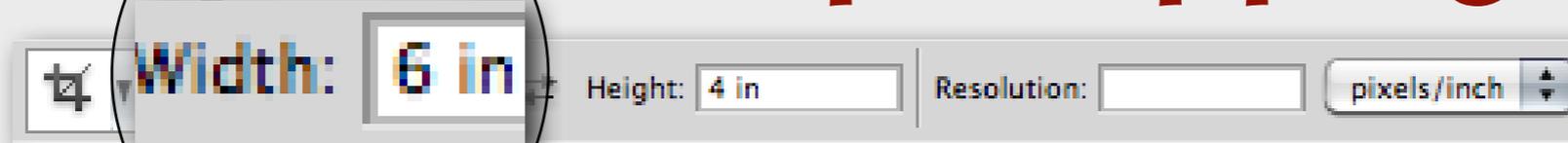


what exists

what we need



example: photoshop cropping



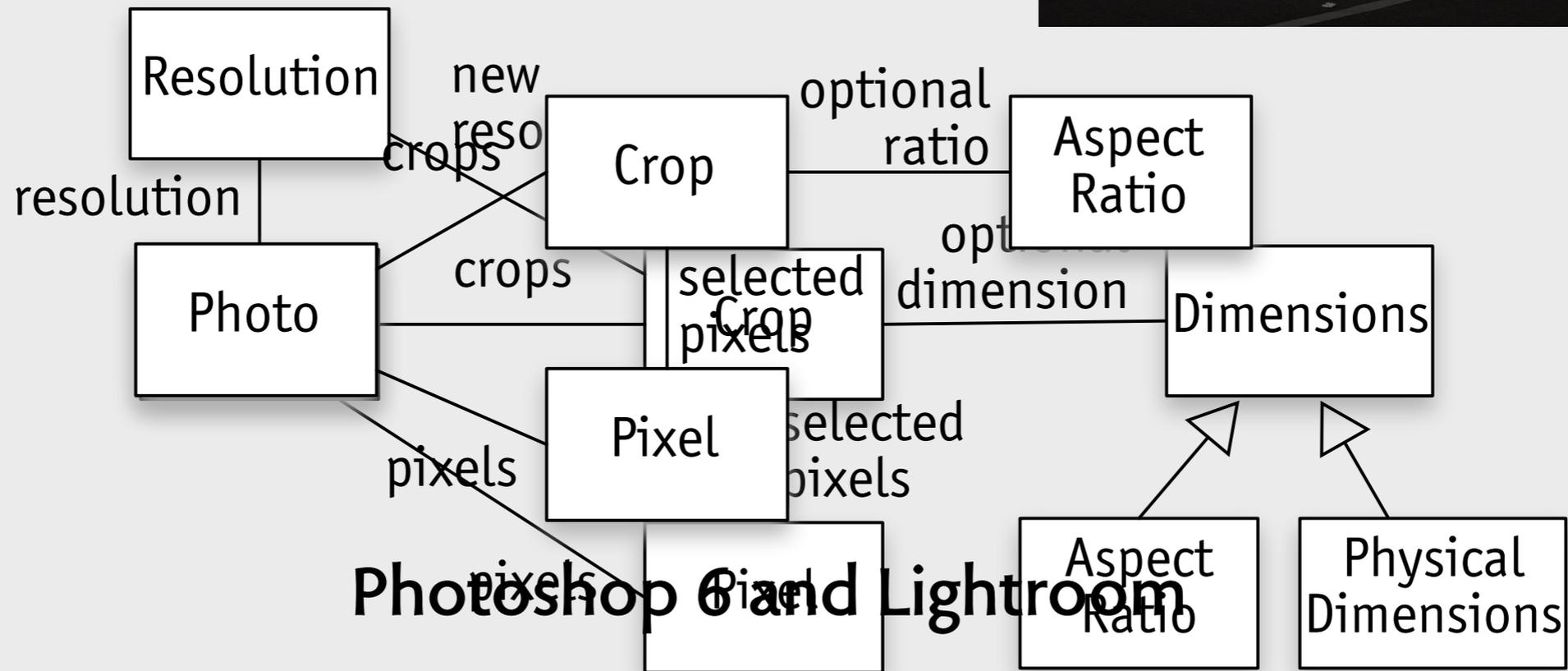
Width: 6 in Height: 4 in Resolution: pixels/inch



Tool: Crop & Straighten

Aspect: Original

Angle: 0.00



Photoshop 6 and Lightroom

Photoshop 5 and before

example: Apple Mail conversations

The screenshot shows an Apple Mail inbox with a list of messages on the left and a detailed view of a conversation on the right. Annotations include:

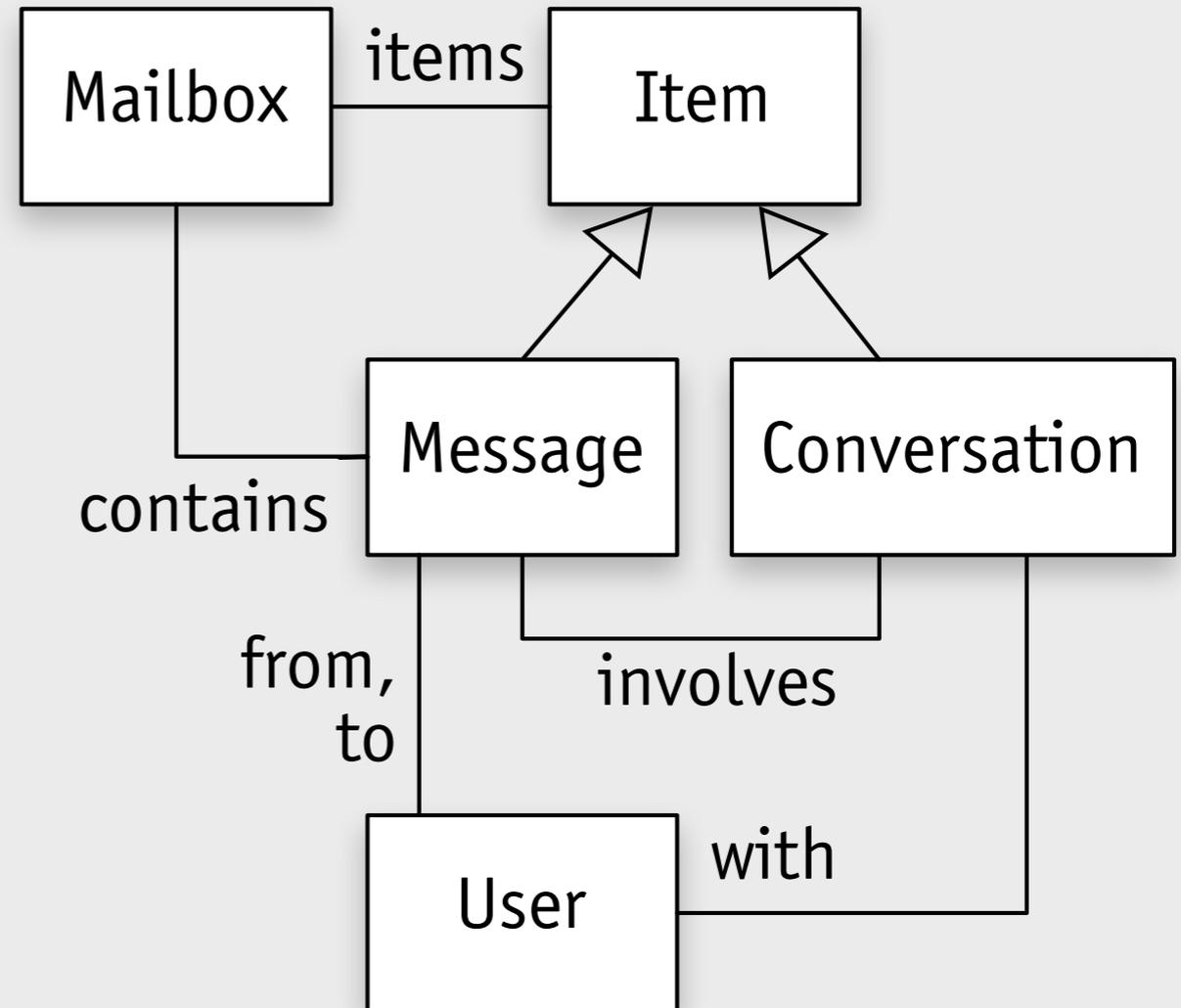
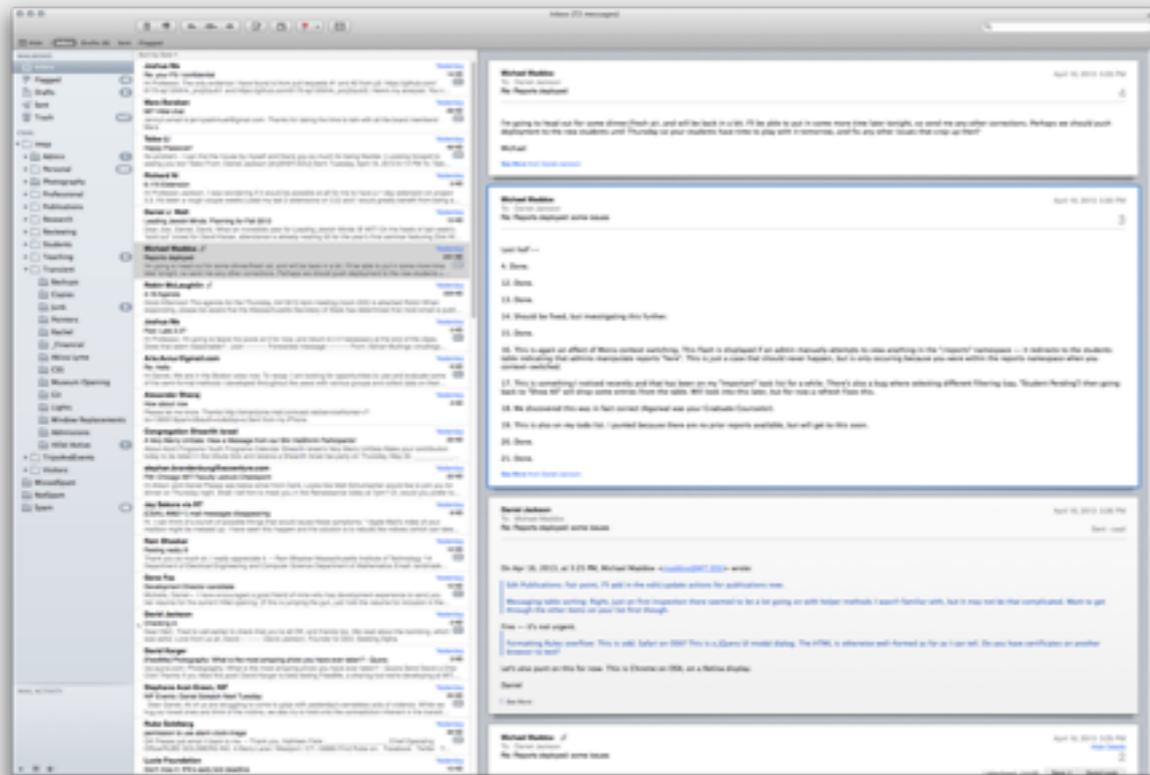
- A yellow box with the text "number of messages in conversation" and a red arrow pointing to a grey square containing the number "4".
- A yellow box with the text "blue border means message is selected" and a red arrow pointing to a blue border around a message in the conversation view.
- A yellow box with the text "sent message not included in message count" and a red arrow pointing to a message in the conversation view that is not part of the selected conversation.
- A yellow box with the text "grey background means conversation is not selected" and a red arrow pointing to a message in the inbox list.

number of messages in conversation

blue border means message is selected

sent message not included in message count

grey background means conversation is not selected



some questions

- › does a mailbox contain all the messages its conversations involve? *no*.
- › do move, delete, etc apply to conversations? *yes*.
- › when you move a conversation to another mailbox, do all messages move with it? *no*.

closing thoughts

it's not just about usability

| weak concepts | strong concepts |
|--------------------|---------------------------|
| hard to use | intuitive, predictable |
| a mess to maintain | decoupling & localization |
| unreliable & buggy | more dependable |

ANNIVERSARY EDITION WITH FOUR NEW CHAPTERS



ESSAYS ON SOFTWARE ENGINEERING

THE MYTHICAL MAN-MONTH

FREDERICK P. BROOKS, JR.



Conceptual integrity is the most important consideration in system design.

—Fred Brooks, 1975

I am more convinced than ever.

Conceptual integrity is central to product quality.

—Fred Brooks, 1995

Because ease of use is the purpose, this ratio of function to conceptual complexity is the ultimate test of system design. Neither function alone nor simplicity alone defines a good design.

building a method of conceptual design

analysis
tools

design
criteria

modeling
notations

idioms &
patterns

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theory

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alloy: a language & tool for relational models

about alloy

Alloy is a language for describing structures and a tool for exploring them. It has been used in a wide range of **applications** from finding holes in security mechanisms to designing telephone switching networks.

An Alloy model is a collection of constraints that describes (implicitly) a set of structures, for example: all the possible security configurations of a web application, or all the possible topologies of a switching network. Alloy's tool, the **Alloy Analyzer**, is a solver that takes the constraints of a model and finds structures that satisfy them. It can be used both to explore the model by generating sample structures, and to check properties of the model by generating counterexamples. Structures are displayed graphically, and their appearance can be customized for the domain at hand.

At its core, the Alloy language is a simple but expressive logic based on the notion of relations, and was inspired by the Z specification language and Tarski's relational calculus. Alloy's syntax is designed to make it easy to build models incrementally, and was influenced by modeling languages (such as the object models of OMT and UML). Novel features of Alloy include a rich subtype facility for factoring out common features and a uniform and powerful syntax for navigation expressions.

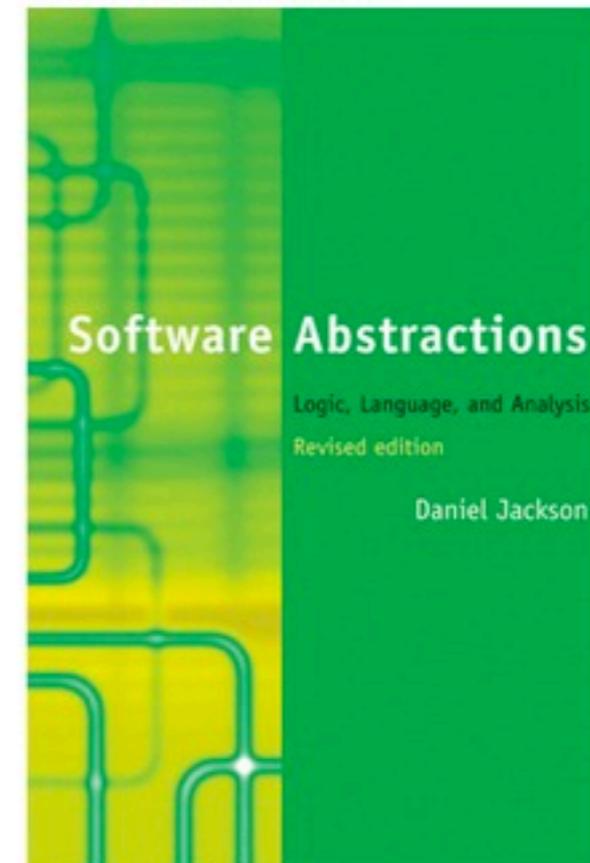
The Alloy Analyzer works by reduction to SAT. Version 4 was a complete rewrite that included **Kodkod**, a new model finding engine that optimizes the reduction, and a new front end.

news

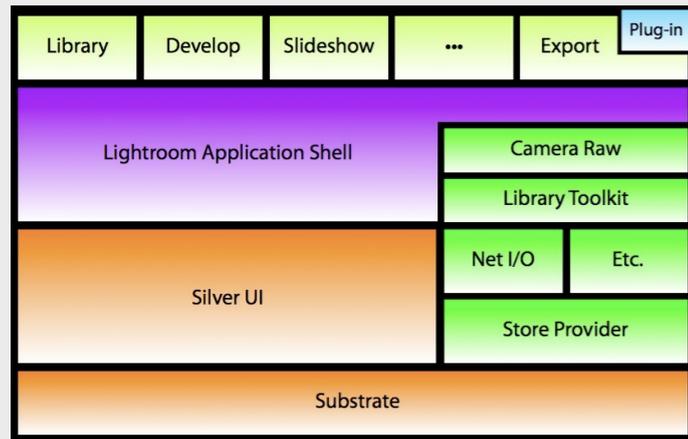
ASM, Alloy, B and Z Conference: 6 new publications on Alloy.

A **Japanese translation** of book published!

Revised edition of book now out!
Available from **MIT Press**.



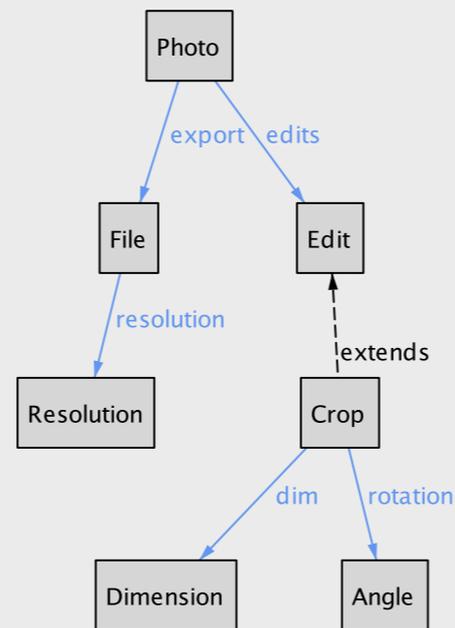
the heart of software



code



interface



conceptual model

takeaway

conceptual design is

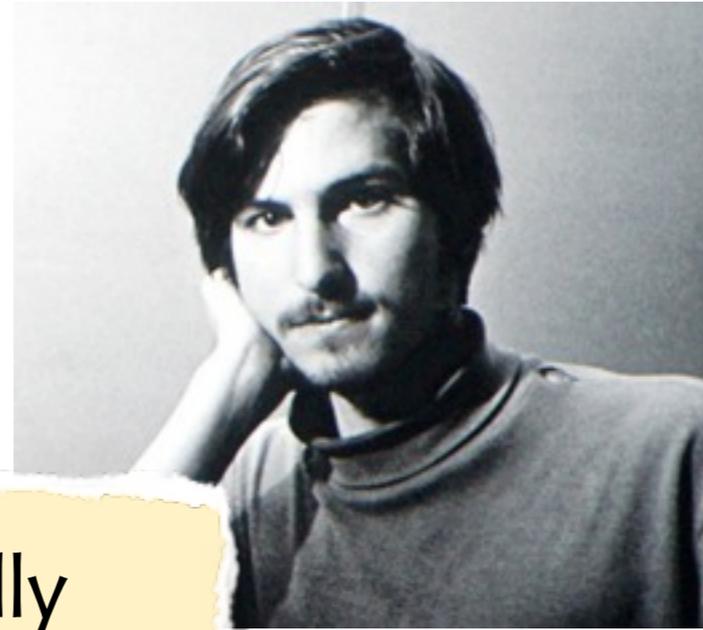
at the heart of the design of software
and many other complex systems

it's what you do

if you're an analysis, consultant, programmer...

focusing on concept structure

low cost, potentially high gain



To design something really well, you have to get it. You have to really grok what it's all about. It takes a passionate commitment to really thoroughly understand something, chew it up, not just quickly swallow it. Most people don't take the time to do that.